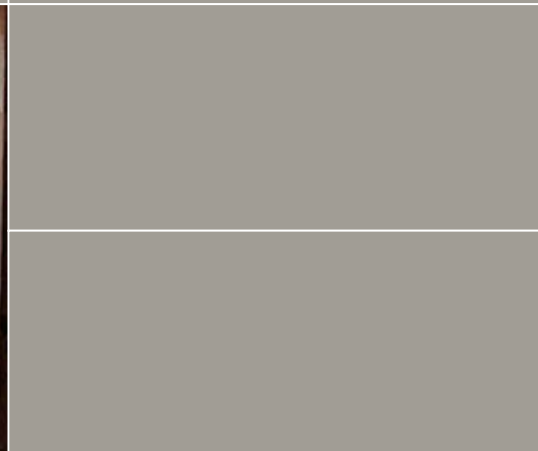




Evaluation Programme 2009-2011



Norad

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Evaluation Programme 2009-2011

The rolling evaluation programme is based on our Evaluation Department's evaluation policy document (2006-2010). The evaluation objects were selected according to the Norwegian Government criteria of significance, uniqueness and risk.

The programme runs along several different lines. The Department aims to evaluate the main parts of the development cooperation budget over a period of four to five years. During the 2006-2008 period emphasis was on humanitarian aid, from 2007 to 2009 Norwegian peace efforts were key elements of the programme, and in 2009-2010 an emphasis will be on evaluation of foreign aid to promote human rights.

The Evaluation Department aims to continue with geographically focused evaluations. Such an evaluation will normally cover all aid provided to one country. Our support to the Western Balkans will be evaluated in 2009-2010. For 2010 we plan a country-specific evaluation of our aid to East Timor, to be carried out in collaboration with the World Bank and possibly other donors. An evaluation together with Sweden and possibly others of our efforts in Afghanistan has now been scheduled for 2011.

The Rattsø Commission on aid through civil society organisations pointed out that the results of the work performed by Norwegian NGOs have been insufficiently evaluated. In response to the Commission's request for more such evaluations, we have so far evaluated NGO work in Guatemala and Northern Uganda. In 2010 we will move on to the project level in order to survey the results of selected representative projects and programmes in East African countries.

We also continue to carry out sector evaluations. Norwegian development cooperation in the private sector is being evaluated in 2009-2010, while the agricultural sector will be looked at in 2011. We have also become more systematic in our evaluation of earmarked contributions through multilateral agencies. In 2009-2010 we will be evaluating aid to promote democratisation through UN agencies, and in 2010-2011 we shall look at education aid through multilateral agencies.

Finally, we would like to point out several evaluations concerning democracy and good governance. A multi-donor evaluation of programmes to strengthen the voice of the citizens and government accountability (Voice & Accountability) was presented in the spring of 2009. A report on the Norwegian Centre for Democracy Support and another on support to legislative assemblies will be presented in the

autumn of 2009. The evaluation of Norwegian earmarked contributions to democratisation through the UN will add to knowledge collection in this area.

The programme may be changed if new needs arise. New requests for evaluation may also come up, altering the time frames. The implementation will at all times be dependent on the resources available. Monthly updates of planned and ongoing evaluation projects are available on our website www.norad.no/evaluation.

Ongoing Projects

Norwegian peace efforts in Haiti

This evaluation looks at the Norwegian peace-building and conflict prevention efforts in Haiti. This project will also constitute a testing of the draft DAC Guidance on Evaluation of Peace-Building and Conflict Prevention, for which Norad's Evaluation Department has been a lead in DAC's evaluation network.

The consultancy firm Le Groupe-Conseil Baastel won the bid for tenders. Report November 2009.

Responsible officer: Beate Bull

Evaluation of NUFU and NOMA

The purpose of evaluating Norad's master programme (NOMA) and Network for Development Related Research and Education (NUFU) is to assess the results in relation to the objectives stipulated for these programmes.

COWI DK conducted the evaluation. Report December 2009.

Responsible officer: Sigurd Endresen

Evaluation of the Norwegian Centre for Democracy Support (NDS)

The Ministry of Foreign Affairs has recently closed the NDS. The evaluation will assess the results of the work NDS has carried out over the past six to seven years. The project will also look at other countries' schemes to support political parties in developing nations. Based on this, conclusions will be made on how cooperation between political parties in Norway and in our partner countries in the South might be organised to promote democratic development and free and fair elections.

The Norwegian Institute of Urban and Regional Research (NIBR) has been given the evaluation contract. Report December 2009.

Responsible officer: Eirik G. Jansen

The Mine Action Programme of Norwegian People's Aid (NPA)

Norway was one of the key contributors for the ratification of the Mine Ban Treaty in 1997. As one of the leading NGOs within humanitarian demining, the NPA is an important collaboration partner for the Norwegian government in implementing the Treaty. The NPA has received more Norwegian aid than any other humanitarian demining organisation. The evaluation may produce important knowledge for future efforts in this field.

COWI Denmark conducted the evaluation. Report December 2009.

Responsible officer: Siv Lillestøl

An overview of knowledge on support of legislative assemblies

As part of their efforts to strengthen good governance and democracy, Norway and other donors provide support for legislative assemblies in developing countries, but there is little collected knowledge on this type of aid. This study will map the Norwegian efforts in this field, as well as Norwegian and international experiences with this type of support, and present lessons learnt from such aid. CMI is conducting the study. Report December 2009.

Responsible officer: Beate Bull

Evaluation of Norwegian support to private sector development

There has been a stronger emphasis on private sector development in the development debate recently. More knowledge is needed for assessing how development aid can promote businesses, industry and manufacture in developing countries. The evaluation will focus on some of the financing schemes offered in this area. The Swedish company DevFin Advisers has been given the assignment. Report April 2010.

Responsible officer: Jon Teigland

Strategies and approaches in anti-corruption work

The evaluation is headed by Norad and conducted in cooperation with DFID (Great Britain), Asian Development Bank, Sida (Sweden), the Swedish Agency for Development Evaluation (SADEV) and Danida (Denmark). A preliminary study was conducted in 2008. The evaluation will particularly concentrate on how the donors have planned and implemented their support for anti-corruption work, with field studies in five countries.

ITAD will conduct the evaluation. Report October 2010.

Responsible officer: Hans Peter Melby

Evaluation of Norwegian aid to the Western Balkans (former Yugoslavia)

The countries of the former Yugoslavia received NOK 600 million in aid funds in 2007. There has been no extensive evaluation of this aid, and the amount indicates that an evaluation should be carried out. The main purpose is to document the results of the Norwegian aid over a certain period. An evaluation may also identify useful lessons learnt regarding humanitarian aid and development cooperation during a transitional phase. Field work in Bosnia-Herzegovina, Serbia and Kosovo. Scanteam has been assigned the evaluation contract. Report May 2010.

Responsible officer: Siv Lillestøl

Evaluation of peace-building and conflict prevention in Southern Sudan

The Netherlands has initiated an evaluation of the peace effort in Southern Sudan in recent years. The Evaluation Department is a partner in this study, which is being conducted in 2009 and 2010.

Responsible officer: Beate Bull

Real-time evaluation of the Norwegian climate and forestry project

This evaluation is an extensive evaluation programme spanning four years. The purpose is to use the available evidence to acquire knowledge about the results of the initiative at various levels, emphasising cost efficiency and goal achievement.

A key topic will be lessons learnt. The programme will consist of studies and individual evaluations within an overall programme.

This programme was put out to tender in November 2009.

Responsible officer: Jørn Stave

The partnership agreement with the World Bank

- Evaluation of the World Bank's social and environmental safeguard policies (1999–2008)
- Evaluation of the World Bank's support for agricultural growth and productivity
- Study of the World Bank's Poverty and Social Impact Analysis

Responsible officer: Balbir Singh

The partnership agreement with UNDP

- Evaluation of the UNDP contribution to environmental management for poverty reduction (The nexus between poverty and environment)
- Country-specific studies (result assessment) of UNDP's aid to Uganda and Zambia

Responsible officer: Beate Bull

Planned Start-Up Autumn 2009

Work of the International Organisation for Migration (IOM) to combat human trafficking

The Norwegian Ministry of Foreign Affairs and Norad want an evaluation of the IOM's efforts to combat human trafficking. The IOM is by far Norway's main partner on this matter. Norad and the Ministry have previously carried out a preliminary study of international trends in human trafficking and a review of the Ministry's portfolio on human trafficking. The evaluation will be put out to tender towards the end of 2009.

Responsible officer: Siv Lillestøl

Research Programme "Development Paths in the South"/Development aid research

It has previously been decided to evaluate this programme, which was managed by the Norwegian Research Council. The evaluation will probably concentrate on research on development assistance and include such research also outside this programme. The plan is to put the evaluation out to tender before Christmas 2009.

Responsible officer: Hans Peter Melby

Evaluation of Norwegian development aid to promote human rights

Human rights work is an area where little evaluation has been conducted. It will be a priority area in the programme for the next couple of years, as the goal is to evaluate all parts of the development cooperation. To consider aid through the Norwegian Centre for Human Rights may be part of such an evaluation.

Start up might be towards the end of 2009.

Responsible officer: Lise Bendiksen

Norwegian support for the development of democracy through the United Nations

A major share of Norwegian aid for this area is channelled as earmarked funding through multilateral agencies, either at a global level or in countries Norway cooperates with. The purpose of this evaluation will be to assess the relevance, cost-efficiency and results of Norwegian funds that pass through this channel. The evaluation was put out to tender in October 2008.

Responsible officer: Beate Bull

Impact evaluation of previous long-term efforts

Impact evaluations will be conducted of two major bilateral Norwegian efforts in the past, namely the health sector in Botswana and agriculture in Madagascar. The two evaluation assignments will be put out to tender in early 2010.

Responsible officer: Balbir Singh

Development aid for children's rights

The Sida Evaluation Office has invited Norad's Evaluation Department to take part in a joint evaluation of our two countries' aid for the promotion of the children's rights. The evaluation will be based on the guidelines and strategies for such support in Sweden and Norway. Children's rights in vulnerable situations e.g. during conflicts, may be a main focus. Start-up late 2009 or early 2010.

Responsible officer: Anette Haug

Budget support in Tanzania

We contribute to a country-specific study which is part of a continuing evaluation of budget support, lead by the Netherlands.

Responsible officer: Balbir Singh

Under the cooperation agreement with UNDP

- Evaluation of the UNDP's contributions to decentralisation and local government
- Country-specific study (result evaluation) of UNDP's aid to Indonesia

Responsible officer: Beate Bull

Planned Start-Up in the Spring of 2010

UN spending

The Norwegian Ministry of Foreign Affairs would like to know more about the use of resources and cash flows in the United Nations system, not least since a major proportion of Norway's development budget is channelled through the UN. It is not possible for one member country to conduct an in-depth evaluation of the UN, and such a study must therefore be carried out based on publicly available information. Hence the assignment will be conducted as a desk study starting in the spring of 2010.

Responsible officer: Balbir Singh

Evaluation of Transparency International

Norad's Peace, Gender and Democracy Department has proposed an evaluation of Transparency International. This organisation has not previously been evaluated by its donors. The purpose is to consider whether the organisation's mandate, organisation and management is relevant and sound. Such an evaluation should be carried out in cooperation with other donors.

Responsible officer: Eirik G. Jansen

Country-specific evaluation of development aid to East Timor

The World Bank has initiated a country-specific study of aid given to East Timor to be conducted with other donors. If others join in, this study could provide interesting insights as it would be able to assess aid coming through several different channels. The study will commence in the first half of 2010.

The use and effects of payment of allowances when attending meetings, seminars etc.

This has come into focus in recent years, but there is reason to believe that the documentation is limited. It might be interesting to look into this in more detail, deciding whether it is a problem and if so, how big an issue it is. This can be done by mapping the available documentation in the form of a synthesis study, and then possibly conducting a couple of country-specific studies.

Responsible officer: Eirik G. Jansen

Norwegian organisations' projects in East Africa

In response to the Rattsø Commission, the Evaluation Department has organised evaluations of Norwegian NGOs' work in Guatemala and Northern Uganda. To follow this up we are now planning a project level evaluation. We will then make a representative selection of 15–20 individual projects for Norwegian organisations in Uganda, Tanzania and Kenya in order to map the effects at field level.

Responsible officer: Lise Bendiksen

The "architecture" of development aid, viewed from intended beneficiaries

A study to learn more of how the diversity of aid agencies and aid flows look from the perspective of the recipient. We might look at one sector or district in one of Norway's partner countries.

Responsible officer: Beate Bull

Evaluation of the implementation of the Paris Declaration and the Accra Agenda of Action

We support this multi-donor evaluation but do not participate in the management of it.

Responsible officer: Hans Peter Melby

Strategy for Norway's culture and sports cooperation with countries in the South

This strategy was launched in 2005, applies for the 2006-2015 period, and will be evaluated in 2010.

Responsible officer: Sigurd Endresen

Planned Start-Up Autumn 2010

Education aid through multilateral channels

A major part of Norwegian aid for primary education is provided in the form of earmarked aid through multilateral agencies, in particular the World Bank and UNICEF. We have for a long time wanted an in-depth evaluation of this work. If the evaluation is limited to earmarked Norwegian funds, we have the mandate to evaluate.

Norwegian aid to promote the rights of the disabled

Aid to governments as well as organisations that work to improve the lives of the disabled and secure their rights has been an important element of Norwegian development cooperation. A plan for working with disabled people within Norwegian aid was adopted in 1999.

The Aga Khan network as a partner in Norwegian development cooperation

This evaluation was proposed by an embassy. The Aga Khan organisation receives extensive Norwegian support and operates in many countries. It would be interesting to assess this organisation both as a dialogue partner and an administrator of Norwegian development aid, not least since this network is considered professionally strong compared to other NGOs.

On account of the current security situation in Pakistan, this evaluation has been postponed until 2010.

Responsible officer: Anette Haug

Planned for 2011

Evaluation of aid to the agricultural sector

The agricultural sector might become the subject of a sector-specific evaluation in 2011. If so, the evaluation should include multilateral support.

Support for information on aid and development

This may include support for information activities concerning developing countries through the RORG, but also Norad's, the Ministry of Foreign Affairs' and the major NGOs' information work concerning aid and development.

Evaluation of the Norwegian (and possibly also other donor nations') development work in Afghanistan

The aid provided to Afghanistan by Norway as well as other countries is very extensive and involves special challenges. One might say that this development work is significant, has a special character and entails major risk. The Swedish Sida would like to join this evaluation, but not until 2011. Others may also be invited to join.

The Government's initiative for maternal and child health

This work began in 2007 and is being implemented bilaterally, multilaterally and through research and lobbying activities. One might look at both direction and results.

Results concerning equality and women's rights

Previous evaluations on gender equality and women's rights in development, including the mid-term review of the Norwegian Action Plan for Women's Rights and Gender Equality in Development Cooperation (2007-2009), have mainly focused on institutional issues and processes. There is little knowledge and documentation on what happens at the field level. The focus of this evaluation will be on results.

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