

# EVALUATION DEPARTMENT



Norad

Evaluation Programme  
2016-2017





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Evaluation is an important instrument for an effective development policy. While different parts of the Norwegian development aid administration are responsible for reporting the results of individual aid interventions, the Evaluation Department has a particular responsibility for documenting the degree to which Norwegian development assistance is effective, relevant, and achieves the required results. The department reports direct to the Secretaries General of the Norwegian Ministry of Foreign Affairs and the Norwegian Ministry of Climate and Environment.

The work of the department is carried out according to the following principles:

- » Evaluations shall be conducted independently of those who are responsible for the administration and implementation of programmes and projects.
- » Evaluations shall be conducted in accordance with recognized professional evaluation methods and principles.
- » Evaluations shall seek to elucidate relevant issues.
- » Evaluations shall put forward operational recommendations that may be utilized in the preparation of budgets and in further developing the activity being evaluated.
- » Evaluations shall contribute to a constructive and open debate.

The development of the evaluation programme has been based on an assessment of significance, uniqueness and risk. It has been informed by an open process with internal and external stakeholders, a review of the Evaluation Department's recent work, and a consideration of the information needs of the responsible authorities and the general public.

The programme may be adjusted based on changes in needs and preconditions. The programme and the status of planned and ongoing evaluations can be found on our webpages at [www.norad.no/en/front/evaluation](http://www.norad.no/en/front/evaluation).

## Ongoing evaluations and studies

### **Evaluation of FK Norway**

The purpose of this evaluation was to assess how FK Norway is equipped to achieve its objective of strengthening civil society in developing countries.

» THE EVALUATION WAS COMPLETED IN JANUARY 2016

### **Norway's advocacy role in the international development policy arena**

Norway has a long tradition of undertaking the role of an international prime mover in development questions. The evaluation seeks to map this type of activity and examine Norway's involvement in the areas of maternal and child health, education, illicit capital flows and UN Security Council Resolution 1325 on Women, Peace and Security.

» COMPLETION IS PLANNED IN THE FIRST QUARTER OF 2016

### **Policy dialogue as an instrument to promote human rights**

The use of bilateral policy dialogue is a key instrument in Norway's work to promote human rights. The literature review shall collect and summarize research on the use of bilateral policy dialogue as an instrument to promote human rights. The review will form the basis of an evaluation of Norwegian support to promote human rights that is planned to start in the second quarter of 2016.

» COMPLETION IS PLANNED IN THE FIRST QUARTER OF 2016

### **Organization of Norwegian aid in connection with the conflict in Syria**

Norway supports many initiatives related to the conflict in Syria, primarily in Syria's neighbouring countries. The purpose of the evaluation is to investigate whether this aid is organized, planned and managed in a manner that enables effective use of Norwegian development aid. The evaluation will also consider possible areas of improvement.

» COMPLETION IS PLANNED IN THE SECOND QUARTER OF 2016

### **Review of the evaluation function in OECD-DAC member countries and selected multilateral organizations**

This is a study of the types of experiences gained from different models of organizing evaluation in government donor agencies and some multilateral organizations. The review is conducted in collaboration with OECD-DAC's evaluation network.

» COMPLETION OF THE EVALUATION IS PLANNED IN THE FIRST QUARTER OF 2016

### **Impact evaluation of the Norway India Partnership Initiative for maternal and child health (NIPI) Phase II**

NIPI is one of five bilateral partnership initiatives entered into by Norwegian authorities to help to achieve the UN Millennium Development Goals of improved health and reduced mortality for mothers and children. The main purpose of the evaluation is to provide information to the parties about whether the interventions are working, and if so, why. Comparison groups are used to assess the extent to which the impacts may be ascribed to the interventions. The baseline data were collected in 2014.

» COMPLETION IN 2017

### **Real-time evaluation of the Norwegian government's International Climate and Forest Initiative**

The Evaluation Department began a real-time evaluation of the Norwegian government's International Climate and Forest Initiative in 2010. This real-time evaluation will also continue in the next programme period. More evaluations are planned with the overall purpose of contributing to learning. In 2016 the evaluations will focus particularly on the relevance and effectiveness of Norway's cooperation with multilateral partners.

» THE WORK ON THE REAL-TIME EVALUATION WILL CONTINUE THROUGHOUT 2017

## Evaluations and studies of priority areas of Norwegian development policy

### **Evaluation of the relationship between humanitarian and long-term development assistance**

In many crises that are both acute and long-term, there is a need for both humanitarian and long-term development assistance. This may be a complex area which presents a considerable risk of different initiatives pulling in different directions. The evaluation will contribute to ensuring that Norway's support is both coherent and coordinated with other international efforts.

» START-UP IS PLANNED IN THE FIRST QUARTER OF 2016

### **Map and systematize existing evaluation knowledge regarding development assistance to selected focus countries**

The work will include preparation of Country Evaluation Briefs summarizing existing evaluation knowledge, in order to make this information available and to identify areas where more knowledge is needed.

» START-UP IS PLANNED IN THE FIRST QUARTER OF 2016

### **Norwegian support to human rights**

Many of the interventions and strategies discussed in Report to the Storting (White Paper) (no. 10, 2014-2015) "Opportunities for All: Human Rights in Norway's Foreign Policy and Development Cooperation", have been important components of Norwegian support to promote human rights for many years. The evaluation will assess the approach of this support. The literature review on policy dialogue, which will be completed in the first quarter of 2016, will provide some of the basis for the evaluation.

» START-UP IS PLANNED IN THE SECOND QUARTER OF 2016

### **Evaluation of the impact of Norwegian support to business development**

The evaluation will conduct a mapping of the best international experiences of documenting the development effects (impact) of support to business development, and examine the impact of Norwegian aid to selected focus countries.

» START-UP IS PLANNED IN THE SECOND QUARTER OF 2016

### **How is civil society affected by aid?**

Norwegian aid aims to contribute to strengthening civil society in developing countries. The evaluation will assess intended and unintended consequences of this aid.

» START-UP IS PLANNED IN THE SECOND QUARTER OF 2016

### **Evaluation of Norwegian support to education in situations of crisis and conflict**

There is need for more knowledge about what works with regard to education in crisis situations. Based on studies of Norwegian aid in this area, the evaluation will contribute to improving the evidence base.

» START-UP IS PLANNED IN THE THIRD QUARTER OF 2016

## **Evaluations and studies of the approach and organization of Norwegian development assistance**

### **Evaluation of the quality of reviews and evaluations in Norwegian development aid administration**

Reviews and decentralized evaluations are important instruments in the management of funds and can help to enhance the knowledge base for Norwegian development assistance, provided that they are of good quality. This evaluation builds upon a mapping study of reviews and decentralized evaluations undertaken in 2015 and will assess their quality and use.

» START-UP IS PLANNED IN THE FIRST QUARTER OF 2016

### **Knowledge base and basis for decision-making for new development aid pledges**

Experience shows that good development aid requires good prior analysis. The evaluation aims to analyse the knowledge base underpinning decisions regarding selected Norwegian investments or single budget allocations during the last three years.

» START-UP IS PLANNED IN THE SECOND QUARTER OF 2016

### **Cost-effectiveness in development aid administration**

The evaluation will examine the cost-effectiveness of various grant-management regimes regarding measures for refugees.

» START-UP IS PLANNED IN THE THIRD QUARTER OF 2016

## Technical cooperation with international organizations

### **African Development Bank Evaluation Department**

Ongoing activities as part of the partnership agreement include five evaluations that deal with issues relevant to Norwegian development cooperation. This particularly applies to evaluations of the African Development Bank's support to business development in the region.

### **United Nations Development Programme Evaluation Department**

Ongoing activities as part of the cooperation are thematically limited to supporting evaluation activities that enhance the capacity of the UNDP member countries' to evaluate their efforts for achievement of the Sustainable Development Goals (SDGs) in coming years. The thematic delimitation is also considered relevant to Norway's development policy priorities.

### **International initiative for impact evaluation (3ie)**

The purpose is to contribute to supporting 3ie's work on impact evaluations in developing countries.

# Overview of evaluations and studies that have been conducted in recent years

All evaluations and studies are available at our website [www.norad.no/en/front/evaluation](http://www.norad.no/en/front/evaluation). Brief summaries of the reports are also provided in our annual reports.

## CIVIL SOCIETY AND DEMOCRACY DEVELOPMENT

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- 2014 E/ 5.14 Evaluation of Norwegian support through and to umbrella/network organisations in civil society
- 2013 E/ 4.13 Evaluation of Five Humanitarian Programmes of the Norwegian Refugee Council and of the Standby Roster NORCAP
- 2012 S/ 7.12 A Study of Monitoring and Evaluation in Six Norwegian Civil Society Organisations
- 2011 E/ 1.11 Results of Development Cooperation through Norwegian NGO's in East Africa
- 2011 E/ 3.11 Evaluation of the Strategy for Norway's Culture and Sports Cooperation with Countries in the South
- 2010 E/ 1.10 Evaluation of Norwegian Centre for Democracy Support
- 2009 E/ 3.09 Evaluation of Norwegian Development Cooperation through NGOs in Northern Uganda
- 2009 E/ 4.09 Evaluation of Norwegian support to protection of cultural heritage
- 2009 E/ 6.09 Evaluation of Humanitarian Mine Action activities of Norwegian Peoples Aid
- 2007 S/ 2.07 Development cooperation through Norwegian NGOs in South America
- 2007 E/ 5.07 Evaluation of the development cooperation to Norwegian NGOs in Guatemamala
- 2006 E/ 2.06 Evaluation of Fredskorpset

### Governance and anti-corruption

- 2012 E/ 2.12 Hunting for Per Diem. The Uses and Abuses of Travel Compensation in Three Developing Countries
- 2011 S/ 4.11 Contextual Choices in Fighting Corruption: Lessons Learned
- 2011 E/ 6.11 Joint Evaluation of Support to Anti-Corruption Efforts, 2002-2009
- 2010 S/ 2.10 Synthesis Study: Support to Legislatures
- 2010 E/ 8.10 Evaluation of Transparency International
- 2010 E/ 11.10 Evaluation of IOM and its efforts to combat human trafficking
- 2009 E/ 2.09 Mid-Term Evaluation of the Joint Donor Team in Juba, Sudan
- 2008 S/ 2.08 Anti-corruption approaches. A literature review

## PRIVATE SECTOR DEVELOPMENT

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- 2015 E/ 1.15 Evaluation of the Norwegian Investment Fund for Developing Countries (Norfund)
- 2011 S/ 8.11 Norway's Trade Related Assistance through Multilateral Organizations: A Synthesis Study
- 2010 E/ 3.10 Synthesis Main Report: Evaluation of Norwegian business related assistance,
  - S/ 4.10-6.10 Case studie South Africa,
  - S/ 5.10 Case studie, Bangladesh
  - S/ 6.10 Case studie Uganda
- 2009 E/ 3.09 Study: Evaluation of Business relatd assistance to Sri Lanka

E = Evaluation S=Study



## **HUMANITARIAN ASSISTANCE AND HUMAN RIGHTS**

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- 2015 S/ 8.15 Work in Progress: How the Norwegian MFA and its partners see and do engagement with crisis affected populations
- 2014 E/ 8.14 Evaluation of the Norwegian humanitarian assistance to Haiti after the 2010 earthquake
- 2013 S/ 1.13 A Framework for Analysing Participation in Development
- 2012 E/ 1.12 Mainstreaming disability in the new development paradigm
- 2011 E/ 7.11 Evaluation of Norwegian Development Cooperation to Promote Human Rights
- 2008 E/ 1.08 Evaluation of Norwegian Emergency Preparedness System (NOREPS)
- 2008 S/ 2.08 Synthesis study: Cash Transfers contributing to social protection
- 2007 S/ 1.07 Synthesis report: Humanitær innsats ved naturkatastrofer
- 2007 E/ 3.07 Evaluation of the effects of using M621 cargo trucks in humanitarian transport operations

## **PEACE, CONFLICT RESOLUTION AND DEMOCRACY**

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- 2014 E/ 6.14 Building blocks for peace: An Evaluation of Training for Peace in Africa Program
- 2012 E/ 3.12 Evaluation of Norwegian Development Cooperation with Afghanistan 2001-2010
- 2011 E/ 5.11 Pawns of Peace. Evaluation of Norwegian peace efforts in Sri Lanka, 1997-2009
- 2010 E/ 7.10 Evaluation of Norwegian Development Cooperation with West Balkans
- 2009 E/ 5.09 Evaluation of Norwegian support to peacebuilding in Haiti 1998-2008
- 2008 E/ 5.08 Evaluation of the Norwegian research and development activities in conflict prevention and peace building

## **RESEARCH, CAPACITY BUILDING AND EVALUATION**

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- 2015 E/ 6.15 Evaluation Series of NORHED: Evaluation of the Award Mechanism
- 2015 S/ 9.15 Evaluation Series of NORHED: Evaluability Study
- 2015 E/ 10.15 Evaluation of Norwegian Support to Capacity Development
- 2014 E/ 4.14 Evaluation Series of NORHED: Theory of change and evaluation methods
- 2011 E/ 2.11 Evaluation of Research on Norwegian Development Assistance
- 2009 E/ 7.09 Evaluation of NUFU and NOMA
- 2008 S/ 1.08 Synthesis Study: On best practice and innovative approaches to capacity development in low income African countries.
- 2006 E/ 1.06 Inter-ministerial cooperation- An effective model for capacity development

## **ENERGY, NATURAL RESOURCES AND SUSTAINABLE DEVELOPMENT**

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- 2015 S/ 3.15 A Baseline Study of Norwegian Development Cooperation within the areas of Environment and Natural Resources Management in Myanmar
- 2012 E/ 6.12 Facing the Resource Curse: Norway's Oil for Development Program
- 2012 E/ 9.12 Evaluation of Norway's Bilateral Agricultural Support to Food Security
- 2008 E/ 6.08 Evaluation of Norwegian development cooperation in fisheries sector
- 2007 E/ 1.07 Evaluation of Norwegian petroleum related assistance
- 2007 E/ 2.07 Evaluation of Norwegian power related assistance
- 2007 E/ 4.07 Evaluation of Norwegian Development support to Zambia (1991-2005)

## **CLIMATE AND DEVELOPMENT**

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- 2014 E/ 3.14 Real-Time Evaluation of the Norwegian Government's International Climate and Forestry Initiative: Synthesis Report 2007-2013
- 2013 E/ 5.13 Real-Time Evaluation of Norway's International Climate and Forest Initiative: Measurement, Reporting and Verification

- 2012 E/ 5.12 Evaluation: Real-Time Evaluation of Norway's International Climate and Forest Initiative. Lessons Learned from Support to Civil Society Organisations
- 2010 E/ 12.10 Evaluation: Real-Time Evaluation of Norway's International Climate and Forest Initiative Contributions to a Global REDD+ Regime 2007-2010
- 13.10 Executive summary from Country Reports
  - 14.10 Country Report: Brazil
  - 15.10 Country Report: Democratic Republic of Congo
  - 16.10 Country Report: Guyana
  - 17.10 Country Report: Indonesia
  - 18.10 Country Report: Tanzania
- 2009 S/ 4.09 Study: Norwegian Environmental Action Plan

## **WOMEN'S RIGHTS AND GENDER EQUALITY**

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- 2015 E/ 2.15 Evaluation of Norway's support to women's rights and gender equality in development cooperation
- 2007 S/ 1.07 Study of the Norwegian international effort against female genital mutilation
- 2006 S/ 1.06 Synthesis report- Lessons from evaluation of women and gender equality in development cooperation

## **GLOBAL HEALTH AND VACCINATION**

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- 2015 S/ 4.15 Experiences with results-based payments in Norwegian Development Aid 5.15 Basis for Decisions to use results-based payments in Norwegian Development Aid
- 2014 S/ 7.14 Baseline study: Impact evaluation of Norwegian-Indian Partnership Initiative – Phase II
- 2013 E/ 2.13 Local Perception, Participation and Accountability in Malawi's Health Sector
- 2013 E/ 3.13 Evaluation of the Norway India Partnership Initiative for Maternal and Child Health
- 2011 E/ 10.11 Evaluation of Norwegian Health Sector Support to Botswana
- 2009 S/ 1.09 Study: Global aid architecture and health millennium goals
- 2009 E/ 1.09 Joint Evaluation of Nepal's education for all (2004-2009)
- 2008 E/ 4.08 Evaluation of HIV/AIDS responses

## **UN ORGANISATIONS AND MULTILATERAL FINANCIAL INSTITUTIONS**

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- 2015 E/ 7.15 Evaluation of Norwegian Multilateral Support to Basic Education
- 2012 E/ 4.12 Evaluation of the Health Results Innovation Trust Fund
- 2011 S/ 9.11 Activity-Based Financial Flows in UN System: A study of Select UN Organisations
- 2010 E/ 10.10 Evaluation of Democracy support through United Nations
- 2009 S/ 2.09 Study: A Synthesis of Evaluations of Environment assistance by Multilateral Organisations
- 2008 E/ 2.08 Evaluation of the trust fund for environmentally and socially sustainable development (TFESSD)

## **AID ADMINISTRATION**

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- 2015 S/ Mapping study of reviews and evaluations in the Norwegian aid administration
- 2014 S/ 1.14 Can we demonstrate the difference that Norwegian Aid makes?
- 2014 S/ 2.14 A Study of Unintended Effects in Evaluation of Norwegian Aid
- 2012 E/ 8.12 Use of Evaluations in the Norwegian Development Cooperation System
- 2010 S/ 9.10 Evaluability study of partnership initiatives
- 2008 S/ 1.08 The challenge of assessing aid impacts. A review of Norwegian evaluation practice

## **OTHERS**

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- 2008 E/ 3.08 Mid term evaluation of EEA grants

# Evaluations and studies supported through partnership agreements since 2010

## **INDEPENDENT EVALUATION GROUP (IEG) WORLD BANK GROUP**

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- 2015 Systematic Review of Welfare Impacts of Electricity Access
- 2014 World Bank Group support to reforms of business regulations
- 2014 World Bank Group support to health financing
- 2014 Learning and results in World Bank operations: How the Bank learns
- 2013 The World Bank: Experience with targeted support to small and medium-sized enterprises
- 2013 The World Bank: Assistance to low-income fragile and conflict-affected states
- 2013 The World Bank: The World Bank Group's partnership with the Global Environment Facility
- 2012 The World Bank: Impact Evaluations – are they relevant and what do they lead to?
- 2012 The World Bank: Support for youth employment
- 2012 The World Bank: Efforts in Liberia
- 2012 The World Bank: Efforts in Afghanistan 2002-2011
- 2012 The World Bank: Support for sustainable management of forest resources
- 2012 The World Bank: Adapting to climate change
- 2011 Review of the Global Fund to Fight AIDS, Tuberculosis and Malaria 39
- 2011 Review of the Multi-Donor Trust Fund for the Extractive Industries Transparency Initiative
- 2011 Evaluation of World Bank Activities in Information and Communication Technologies
- 2011 Evaluation of the World Bank's strategy for work on governance and anti-corruption
- 2011 Evaluation of the World Bank's Timor-Leste Programme, 2000-2012
- 2010 Evaluation of the World Bank's work on harmonisation and alignment in low-income countries

## **UNITED NATIONS DEVELOPMENT PROGRAMME(UNDP) – INDEPENDENT EVALUATION OFFICE**

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- 2014 Assessment of the results of the UN development programme in Timor-Leste
- 2013 The UN Development Programme: Evaluation of the Fourth Global Programme
- 2013 The UN Development Programme: Evaluation of support to Afghanistan
- 2012 The UN Development Programme: Support to countries in conflict
- 2012 The UN Development Programme: Efforts in Liberia
- 2012 The UN Development Programme: Efforts in DR Congo
- 2012 The UN Development Programme: Efforts in Nepal
- 2011 Evaluation of UNDP Contribution in Bangladesh
- 2011 Evaluation of UNDP Contribution in Malawi

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