



# Evaluation Programme 2011–2012



**Norad**

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## EVALUATION PROGRAMME 2011–2012

The work of the Evaluation Department is governed by a mandate from the Ministry of Foreign Affairs. The Department is responsible for evaluating the full range of Norwegian development cooperation activities. The evaluation programme consists of two-year plans revised once a year. The Evaluation Department decides what to evaluate in accordance with the Norwegian Government criteria of significance, uniqueness and risk. The Department prepares and quality assures the evaluations and publishes the reports. Evaluations are conducted by independent external consultants and researchers following international tendering.

The programme runs along several different lines. The Department aims to have the main parts of the development cooperation budget evaluated over a period of four to five years. During the 2006-2008 period emphasis was on humanitarian aid, from 2007 to 2009 Norwegian peace efforts were key elements of the programme, and in 2009 and 2010 emphasis has been on evaluation of aid to promote democracy and human rights. The 2011-2012 programme is balanced across modes of cooperation, with an emphasis on major policy initiatives in climate and forestry, mother and child health, and the petroleum sector (Oil for Development).

The Evaluation Department aims to continue with geographically focused evaluations. Such an evaluation will normally cover all aid provided to one country. Norwegian support to the Western Balkans was evaluated in 2009/2010. For 2011 we plan a country-specific evaluation of aid to Afghanistan jointly with one or two Nordic colleagues. For 2012 we intend to select one of the major recipients of Norwegian aid in Africa.

The Rattsø Commission on aid through civil society organisations pointed out that the results of the work performed by Norwegian NGOs had been insufficiently evaluated. In response to the Commission's request for more such evaluations, we have so far evaluated NGO work in Guatemala and Northern Uganda. In 2010 an evaluation to survey the results of selected projects and programmes in East African countries is being carried out. For 2011 we plan an evaluation of aid through civil society in Asia.

We will also continue with sector evaluations. Norwegian development cooperation to support private sector development was evaluated in 2009/2010, while the plan is to look at the agricultural sector in 2011. We have also emphasised evaluation of earmarked contributions through multilateral agencies. In 2010 aid to promote democratisation through UN agencies has been evaluated, and in 2011 we shall look

at education aid through multilateral agencies. A study of money flows in the UN system is going on. These evaluations and studies come in addition to partnership agreements which the Evaluation Department has entered with the evaluation departments of the World Bank and UNDP. The Department has accepted an invitation from the Swedish Agency for Development Evaluation SADEV to do an evaluation of our respective countries' roles and performance in the boards of multilateral agencies.

Efforts are made to implement evaluations jointly with other evaluation offices and donor countries. Joint evaluations turn out, however, sometimes to be cumbersome, partly due to differences in roles, independence and routines of the various evaluation units. While the Evaluation Department participates in some large joint evaluations, we also try to cooperate efficiently with fewer likeminded agencies.

The programme may be changed if and when new needs arise. New requests for evaluation may also come up, altering the time frames. The implementation is subject to available resources. Monthly updates of planned and ongoing evaluation projects are available on our website [www.norad.no/evaluation](http://www.norad.no/evaluation).

## **COUNTRY EVALUATIONS AND COUNTRY SPECIFIC EVALUATIONS**

### **Ongoing end of 2010**

#### ***Impact evaluation of Norwegian cooperation with Botswana in the health sector***

As one of two planned impact evaluations a study on the long-term impact of 30 years' of Norwegian support to the health sector in Botswana was tendered in October 2010. The evaluation is implemented in cooperation with the Botswana government.

Report in June 2011.

Responsible Officer: Balbir Singh

### **First half of 2011**

#### ***Joint evaluation of budget support to Tanzania***

We participate in the reference group and contribute to this joint evaluation managed by Denmark, Netherlands, Ireland, and the European Commission.

Responsible officer: Balbir Singh

#### ***Joint evaluation of the Norwegian (and possibly other Nordic) development work in Afghanistan***

The aid provided to Afghanistan by Norway and other countries is significant, has a special character and entails major risk. The ambition is to do this evaluation with other Nordic countries.

Responsible officers: Balbir Singh

## Second half of 2011

### ***Impact evaluation of Norwegian support to the agricultural sector in Madagascar***

Pre-studies for this long-term impact evaluation was done in 2009/2010. The project is on hold awaiting clarification of the political situation in Madagascar.  
Responsible officer: Balbir Singh

## 2012

### ***Country evaluation of a large aid recipient in East or Southern Africa***

The Department wants to evaluate one of the long-standing large cooperation partners in Africa in our programme for 2012. Tanzania and Mozambique, the two largest recipients of Norwegian long-term development aid, are candidates.  
Responsible officer: to be decided

## THEMATIC EVALUATIONS

### Ongoing end of 2010

#### ***Joint evaluation on strategies and approaches in anti-corruption work***

The evaluation is coordinated by Norad in cooperation with five other evaluation units (DFID; UK; the Asian Development Bank; Sida; Sweden; the Swedish Agency for Development Evaluation (SADEV); and Danida; Denmark). A preliminary study was conducted in 2008. The evaluation concentrates on how the donors have planned and implemented their support for anti-corruption work, with field studies in five countries.

The British company ITAD conducts the evaluation.

Reports April 2011.

Responsible officer: Hans Peter Melby

#### ***Real-time evaluation of the Norwegian International Climate and Forest Initiative***

This is an extensive and ongoing evaluation programme spanning four years. The purpose is to use the available evidence to acquire knowledge about the results of the initiative at various levels and time intervals, emphasising cost efficiency and goal achievement. A key function of the real-time evaluation is to provide lessons and feedback to the initiative. The programme will consist of studies and individual evaluations within an overall framework. Two evaluations, of the global and national level respectively, have been carried out in 2010. Contract signed with consortium led by UK company LTS in February 2010.

First reports, including five country reports, due in February 2011

Responsible officer: Jørn Stave

### ***Evaluation of Norwegian Research on Development Cooperation***

A previously planned final evaluation of the research programme “Development paths in the South” under the Research Council of Norway has been expanded to cover the state of Norwegian development aid research.

The report is due in March 2011.

Responsible officer: Hans Peter Melby

### ***Strategy for Norway’s culture and sports cooperation with countries in the South***

This strategy was launched in 2005 and covers the 2006-2015 period. Nordic Consulting Group carries out the evaluation, and the report is due to be presented in September 2011.

Responsible officer: Sigurd Endresen

### ***Evaluability Study of Partnership Initiatives for Millennium Goals 4 and 5***

The report will form part of the basis for a real-time evaluation of the international initiative for maternal and child health. The study is undertaken by the British company HLSP.

The report will be ready in February 2011.

Responsible officer: Siv Lillestøl

## **First half 2011**

### ***The Government’s initiative for maternal and child health***

This initiative started in 2007 and is being implemented bilaterally, multilaterally and through research and lobbying activities. A four year real-time evaluation for the period 2011-2015 is planned.

Responsible officer: Siv Lillestøl

### ***Evaluation of Oil for Development Programme***

The Norwegian Oil for Development Programme was started in 2005. It is a key and high profile programme within Norwegian development co-operation.

Responsible officer: Jon Teigland

### ***Synthesis of evaluations of trade related development aid***

Several development agencies have over the last few years carried out evaluations of activities and aid in this area. A synthesis of the findings of such evaluations will be carried out before a possible evaluation of Norwegian aid in this field is considered.

Responsible officer: Jon Teigland

## **Second half 2011**

### ***Evaluation of aid to the agricultural sector***

The agricultural sector will be the subject of a sector-specific evaluation in 2011.

The evaluation should include multilateral support.

Responsible officer: Hans Peter Melby

## 2012

### ***Mid-term review of the Norwegian Environmental Plan of Action***

Baseline studies for the plan of action were done in 2009, and a final evaluation is due in 2015. The mid-term review will be carried out as an evaluation with emphasis on organisation and performance.

Responsible officer: to be decided

## PEACE AND CONFLICT PREVENTION

### Ongoing end of 2010

#### ***Evaluation of peace building and conflict prevention in Southern Sudan***

The Netherlands is managing an evaluation of the peace effort in Southern Sudan. The Evaluation Department is a partner in this study.

Report is due in January 2011

Responsible officer: Beate Bull

#### ***Norwegian Peace Efforts in Sri Lanka***

The Ministry of Foreign Affairs wished to evaluate Norway's role in the peace process in Sri Lanka during the period 1998-2009. Contract for the assignment was signed with Chr. Michelsen's Institute in August 2010.

The report is due in May 2011.

Responsible officer: Beate Bull

## HUMANITARIAN AID

### First half of 2011

#### ***Joint donor evaluation on emergency aid to Haiti***

There is an interest among donors to do a joint evaluation of the emergency aid to Haiti following the earthquake in January 2010. The Evaluation Department will be a partner in such a possible evaluation.

Responsible officer: to be decided

### Second half of 2011

#### ***Evaluation of the humanitarian programmes of the Norwegian Refugee Council***

The Ministry of Foreign Affairs has suggested this evaluation, which will be the first evaluation of the main activities of one of the big Norwegian NGOs for some time.

Responsible officer: to be decided

## HUMAN RIGHTS AND RIGHT BASED DEVELOPMENT

### Ongoing at end of 2010

#### ***Development aid for children's rights***

This is a joint evaluation between the evaluation offices of Sida (lead) and Norad of the two countries' aid for the promotion of children's rights. The evaluation is based on the guidelines and strategies for such support in Sweden and Norway.

Sida signed contract with Chr. Michelsen's Institute in 2010.

Report due in January 2011.

Responsible officer: Anette Haug

#### ***Evaluation of Norwegian development aid to promote human rights***

The evaluation shall provide an overview of Norwegian allocations for human rights and document and assess the changes brought by this support in selected areas. It emphasises the lessons learned in order to inform future strategies, policies and intervention in this area.

Contract signed with Scanteam in September 2010. Report to be presented in May 2011.

Responsible officer: Vibecke Dixon

### First half of 2011

#### ***Norwegian aid to promote the rights of the disabled***

Aid to governments as well as organisations that work to improve the lives of the disabled and secure their rights has been an important element of Norwegian development cooperation. A plan for working with disabled people within Norwegian aid was adopted in 1999.

Responsible officer: Anette Haug

### 2012

#### ***Results concerning equality and women's rights***

Previous evaluations on gender equality and women's rights in development, including the mid-term review of the Norwegian Action Plan for Women's Rights and Gender Equality in Development Cooperation (2007-2009), have mainly focused on institutional issues and processes. There is little knowledge of and documentation on what happens at the field level. The focus of this evaluation will be on results.

Responsible officer: Siv Lillestøl



## **CIVIL SOCIETY**

### **Ongoing end of 2010**

#### ***Norwegian organisations' projects in East Africa***

An evaluation of 15 randomly selected projects funded by Norwegian NGOs are being carried out in Uganda, Tanzania and Kenya in order to map the effects at field level.

Report due in April 2011.

Responsible officer: Vibecke Dixon

#### ***Evaluation of Transparency International***

The purpose is to evaluate the Transparency International Secretariat and to derive lessons which will enable the TI-S and the wider movement to inform its strategies, programmes, approaches and set-up.

Final report is due in February 2011.

Responsible officer: Eirik G. Jansen

### **Second half of 2011**

#### ***Development Aid through Civil Society in Asia***

Following studies of aid through the Norwegian civil society in Central America and Africa, an evaluation of such projects in Asia is being planned for 2011.

Responsible officer: to be decided

### **2012**

#### ***Evaluation of the results of the work of IUCN***

This evaluation of the results of the work, including Norwegian-supported activities, of the International Union for the Conservation of Nature is suggested by the Department for Civil Society in Norad.

Responsible officer: to be decided

## **MODES OF DEVELOPMENT COOPERATION**

### **Ongoing at end of 2010**

#### ***Evaluation of the implementation of the Paris Declaration and the Accra Agenda for Action***

This is the second phase of a big multi-agency evaluation started in 2007. The results of the evaluation will be presented at the high-level meeting of aid effectiveness in South Korea in 2011. The evaluation department contributes with funds, but does not take part in the management of the evaluation.

Responsible officer: Hans Peter Melby

***Use and effects of payment of allowances when attending meetings, seminars etc. in partner countries***

This study will update our present understanding of the origins and consequences of allowances and per diems in connection with seminars and workshops with information from three selected countries; Ethiopia, Malawi and Tanzania. The study will be contracted in January 2011

Report is due in July 2011.

Responsible officer: Eirik G. Jansen

## **First half of 2011**

***The architecture of development aid, viewed from the intended beneficiaries***

The intention of this study is to catch how people in the streets and villages in an African country – perceive and feel they benefit – or not - from the variety of agents providing services for the population in an area. The purpose is to add to the knowledge of the results and impact of development cooperation.

Responsible officer: Beate Bull

## **MULTILATERAL CHANNELS**

### **Ongoing at end of 2010**

***Norwegian support for the development of democracy through the United Nations***

A major share of Norwegian aid for this area is channelled as earmarked funding through multilateral agencies. The purpose of this evaluation is to assess the relevance, cost-efficiency and results of Norwegian funds.

The report is due in March 2011.

Responsible officer: Beate Bull

***Work of the International Organisation for Migration (IOM) to combat human trafficking***

The IOM is Norway's main partner in efforts to combat human trafficking. Norad and the Ministry have previously carried out a preliminary study of international trends in human trafficking and a review of the Ministry's portfolio on human trafficking.

The report is expected to be presented in February 2011.

Responsible officer: Siv Lillestøl

### ***UN Spending***

The Norwegian Ministry of Foreign Affairs would like to know more about the use of resources and cash flows in the United Nations system, not least since a major proportion of Norway's development budget is channelled through the UN. Contract

for a desk study was signed with the French company Investment Development Consultancy in August 2010.  
Report is due in March 2011.  
Responsible officer: Balbir Singh

## **First half of 2011**

### ***Education aid through multilateral channels***

A major part of Norwegian aid for primary education is provided to multilateral agencies, in particular the World Bank and UNICEF. The evaluation is limited to Norwegian funding earmarked to specific programmes.  
Responsible officer: Vibecke Dixon

### ***Joint evaluation of Sweden and Norway's role and performance in the boards of multilateral agencies and banks***

SADEV has invited the Evaluation Department to do a joint evaluation of the two countries' role and performance at multilateral boards. It is suggested to include the boards of the World Bank, the Africa Bank, UNDP and Unicef.  
Responsible officer: Vibecke Dixon

## **Second half of 2011**

### ***Study of multilateral agencies' preparedness to handle fraud***

The Ministry of Foreign Affairs has proposed a study of measures in multilateral organisations to prevent, disclose, report from and handle economic fraud.  
Responsible officer: to be decided

## **Evaluation agreements with multilateral organisations**

### ***The partnership agreement with the Independent Evaluation Group IEG of the World Bank***

The Evaluation department has signed an agreement with the Independent Evaluation Group of the World Bank to co-fund a number of IEG-valuations that of particular interest to Norway.

- Country programme evaluation, East Timor
- Evaluation of the World Bank's support for agricultural growth and productivity
- Study of the World Bank's Poverty and Social Impact Analysis
- Evaluation of Bank's support to safety nets
- Evaluation of the Bank's donor coordination activities in Africa
- Evaluation of the implementation of Bank's Governance and Anticorruption (GAC) strategy
- Global Programs reviews
- Evaluation of selected issues in private sector development
- Evaluation of the results of Bank's 2001 and 2006 infrastructure action plans with regard to improvements in access to and sustainability of infrastructure

- Evaluation of Bank's investments in post-primary education in relation to the needs of the labor market
  - Country programme evaluation - Afghanistan
  - Climate Change III – Evaluation with focus on adaptation to climate change
- Responsible officer: Balbir Singh

***The partnership agreement with the Evaluation Office of UNDP***

The Evaluation Department has signed an agreement with the evaluation office of the United Nations Development Programme UNDP

Current:

- Evaluation of the UNDP contribution to environmental management for poverty reduction. Due in January 2011
- Evaluation of UNDP contribution to decentralization and local governance. Due in January 2011
- Country specific assessments of development results of UNDP's aid to Malawi and Bangladesh. Due early 2011

Planned:

- Evaluation of the role and contribution of UNDP support to conflict-affected countries. Completed January 2012
- Evaluation of the role and contribution of UNDP support to strengthening electoral systems and processes. Completed June 2012
- Country specific assessments of development results in Liberia, DR Congo and Nepal. Due late 2012

Responsible officer: Beate Bull

**ADMINISTRATION AND INFORMATION**

**Second half of 2011**

***Evaluation of support for information on aid and development***

This may include support for information activities concerning developing countries through the RORG, but also Norad's, the Ministry of Foreign Affairs' and the major NGOs' information work concerning aid and development.

Responsible officer: to be decided

**2012**

Possible peer review of the evaluation function and follow up impact of evaluation in Norwegian development cooperation







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