



SOUTHERN NATIONS, NATIONALITIES AND PEOPLES REGIONAL STATE  
GEDEO ZONE FINANCE AND ECONOMIC DEVELOPMENT SECTOR

MID-TERM EVALUATION REPORT  
ON  
COMMUNITY BASED HEALTH SERVICE PROJECT  
OF  
THE ETHIOPIAN EVANGELICAL CHURCH MEKANE YESUS  
SOUTH SYNOD DEVELOPMENT AND SOCIAL SERVICE COMMISSION

January 2013

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## ACRYNOMS

AAC-----	Anti AIDS Club
AIDS-----	Acquired Immuno Deficiency Syndrome
CBO-----	Community Based Organization
ChSA-----	Charities and Societies Agency
CSO-----	Charities and Societies Organization
EECMY DASSC-----	Ethiopian Evangelical Church Mekane Yesus Development Social Service Commission
Go-----	Government
HEW-----	Health Extension Worker
HH-----	House Holds
HIV-----	Human Immuno Virus
ME-----	Monitoring and Evaluation
NLM-----	Norwegian Lutheran Mission
SNNPR-----	Southern Nations Nationalities Peoples Region
TOT-----	Training of Trainers
VCT-----	Volunteer Counseling and Testing





## EXECUTIVE SUMMARY

Community based health service project is one of the ongoing CSO health projects that has been implemented in Gedeo zone with a project agreement .The agreement of the project was made at zonal level with general objective of reducing health complications caused due poor reproductive health service among people found in reproductive age groups and improve the health situation of the target community.

As per the project agreement its implementation period ranges from March 2010 to December 2014 .As to the total planned project cost, an amended cost of the project was 3,589,911 birr which is to benefit directly 8131 peoples of 5 kebeles in Gedeb wereda of Gedeo zone.

This report is organized based on mid-term evaluation of the project undertaken by the evaluation team that was composed of concerned zonal and wereda governmental organizations representatives. According to the report of the implementing organization and the field assessment of the team ,the total amount of budget utilized until the end of the mid-term project period was 1,855,170 which is 77 % of the total planned for the mid-term period while the average overall physical accomplishment is estimated to be 79%.According to the field assessment made by the team and the mid-term report of the implementing organization/EECMY DASSC/, construction of 2 public & school latrines and 3 shallow well hand pumps /safe water schemes /are completed and are now used by the community of the area.

Some construction projects and awareness creating projects were not implemented according to the plan because of the budget shortage. Also the overall physical as well as the financial accomplishment of the project as compared to the plan of the mid-term period is below 80 % mainly due to budget constraint. The major reason for the budget shortage was the donor/NLM/ was unable to release the fund as per the agreement made.

Therefore further joint effort of the donor and the implementer is needed to complete the remaining planned activities as per the project agreement.



## I. Background Information

The Ethiopian Evangelical Church Mekane Yesus Development and Social Service Commission is one of the non-profitable charity organizations in Ethiopia working on different development programs and social services. This organization has signed two project agreements with governmental organizations at both zone and region level to implement them in Gedeo zone and other zones in SNNPR. The two projects are renewable energy community based development project and the community based health service projects on which the agreement is signed at region and zone level respectively.

The organization has been implementing these community based projects in Gedeo zone and in other zone of the region since 2010. The project on which the agreement is made at zone level was the community based health service project that have been implemented in Gedeo zone Gedeb weeda /district/. The implementation of the project was started in Gedeo zone in 2010 after an agreement signed amongst zonal Department of Health, Department of Water Resource , Finance & Economic Development sector and the implementing organization/EECMY DASSC/. The project agreement was signed first in August 2010 at zone level with a total project cost of 2,500,000 birr. Later a cost amendment agreement was made due to the occurrence of the price escalation of construction projects. The total amended project cost was 3,589,911 birr.

As per the Go-CSO guideline of the region CSO projects are to be evaluated twice in their project lifetime, one at the middle and the other at the end of the project period. Therefore based on this fact, the community based health service project mid-term evaluation was conducted by the team of officers formed from zonal and werda concerned governmental organizations.

Mid-term period of the project ranges from March to August 2012 which is half of the total project period. But the mid-term evaluation is accomplished after four months due to some problems faced by the implementing organization.

This report describes all the activity accomplishments, lesson learned, strengths and challenges of the project faced from March 2010 to December 2012.



## II. Project Identification

- A. *Name of the project*:-\_Community Based Health Service Project in Gedeo Zone ,Gedeb Wereda,Selected Five Kebeles.
- B. *Project location*:-**Kebeles**:Haremufo,Kedida gubeta,Haloberte,Worka sakaro,&Gedeb town 01 kebele;**Werda**:Gedeb;**Zone** :Gedeo;**Region**: SNNPR.
- C. *Funding Agency*:-NLM
- D. *Executing Agency*:-Gedeo Zone Finance &Economic Development Sector,Gedeo Zone Department of Health, and Gedeo Zone Department of Water Resource
- E. *Implementing Agency*:-EECMY DASSC
- F. *Project cost*:-3,589,911 birr/amended cost/
- G. *Number of project direct beneficiary*: -8131
- H. *Project period*:- March 2010-December 2014

## III. Project Evaluation Information

- A. **Objectives of the evaluation**
- To improve the remaining time performance,
  - To make choices and decisions of the project for future,
  - To learn lessons, and
  - To be fast in accomplishing the project
- B. **Methods of the evaluation**
- Gathering of information by the team from project documents &field assessment,
  - Discussion on the evaluation result of the project
  - Report writing & submission of the report to the concerned regional, zonal and wereda governmental organizations and the implementing organization.
- C. **Parties involved in the evaluation**
- Gedeo Zone Finance &Economic Development Sector,
  - Gedeo Zone Department of Health, and
  - Gedeo Zone Department of Water Resource





- Gedeb Wereda Office Finance & Economic Development
- Gedeb Wereda Office of Health
- Gedeb Wereda Office of Water Resource

**D. Time of the evaluation:**

The mid-term evaluation is conducted in December 2012. The deadline in reporting is due to the deadline of complete report from EECMY DASSC.

**E. Limitations of the evaluation:**

- Mid-term report was not prepared & submitted as per the formats of the evaluation report before the mid-term evaluation time by the implementer,
- The team was unable to get complete information at once to finalize the report

#### IV. Project Description

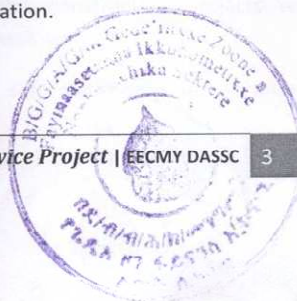
**A. General objectives of the project:**

The general objectives of the project is to improve the livelihood of the community in the target area of the project.

**B. Specific objectives of the project:**

The specific objectives of the project are to:

- Increase knowledge, improve attitude and practice of family planning methods among the community in the 5 kebeles of Gedeb wereda at the end of the project,
- To increase access to potable water supply for the community living in the 4 kebeles of Gedeb wereda,
- Increase knowledge, improve attitude and practice of sanitation & hygiene among the community of the 5 kebeles in the wereda at the end of the project,
- Increase knowledge, improve attitude about HIV/AIDS transmission and prevention method in the target community, and
- Ensure increased knowledge and participation of the target community in OVC care & support services through active participation.





## V. Accomplishments of the Project

### A. Physical Accomplishments:

#### 1. Family planning

Awareness creation on family planning was provided to HEW, women, CBO, and religious leaders to achieve the objectives of the project. The total number of trainees up to now was 78. Quarterly review meeting have been conducted to discuss on the progress of family planning planned activities at the wereda level. The participants of the review meeting was religious leaders, kebele officials, and representatives of the community.

#### 2. HIV/AIDS Prevention and OVC Care & Support

The major accomplishments of this component are:-

- TOT conducted on home based care & VCT service was provided to 45 beneficiaries
- TOT conducted for 100 school club members
- TOT conducted for 50 peer educators
- Psychological support for 105 beneficiaries.
- Skill training for 62 OVCs, and
- Home to home visit for 781 HH.

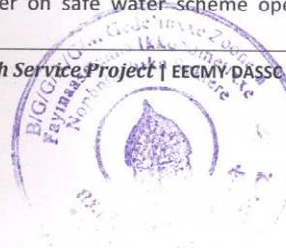
#### 3. Construction projects & hygiene and sanitation activities

Construction of safe water schemes and school & public latrine are planned to overcome the health problem of the community.

Up to the end of the mid period of the project the construction of 3 shallow well with hand pump was accomplished in the three kebeles of the wereda. The kebeles are Haremufo kebele, Haloberite kebele/Udeyi site/, and Halloberite kebele/Lalleisa site/.

Also to combat the hygienic and sanitation problem of the community 2 school and 2 public latrines were constructed in the wereda up to the end of the midterm period of the project. In addition activities useful for the sustainability of of the construction projects were accomplished under the hygiene & sanitation components. These are :-

- Training of 10 water committee member on safe water scheme operation & minor maintenance.



- Training of 21 HEW and werda environmental experts on community lead total sanitation.

#### 4. Overall physical accomplishment of the project

The overall physical accomplishment of the project is roughly estimated by taking the average accomplishment of 28 selected major activities. Therefore the average physical accomplishment of the project is estimated to be 79% as compared to the plan of the mid-term plan. The accomplishment percentage of the project is below 80% ,mainly due to the fact that there was budget shortage. The budget shortage was because the donor was unable to release the fund as per the project agreement made at zone level.

#### B. Financial Accomplishment:

The amended total project cost was 3,589,911 birr where as the total budget planned for the half of the project period was 2,424,804. Out of this 1,855,170 birr was utilized which is 77 and 52 % of the mid-term and the whole period planned budget of the project respectively.



**C. Project Inputs:**

1. Material Inputs

Fixed assets of the project are listed as follows.

Table 2. List of Fixed Assets of the Project

Sr/No	Items	Unit	Quantity
1	Motor bike	No	1
2	Computer	No	1
3	Printer	No	1
4	Chair	No	4
5	Cupboard	No	1
6	Table	No	1

2. Human Resource

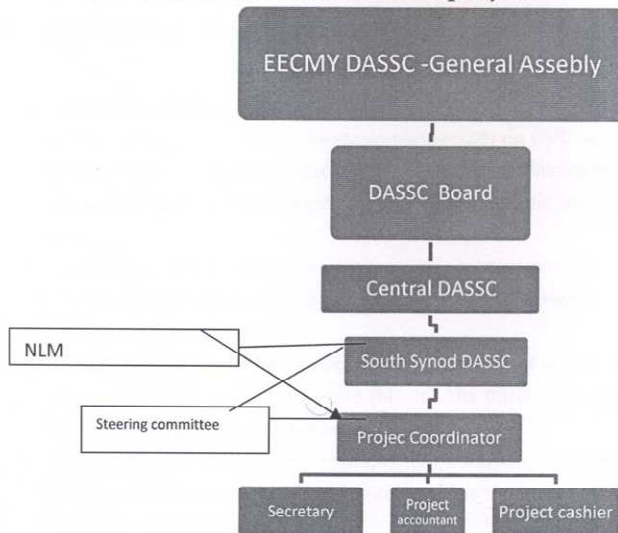
Table 2. Profile of the project staff

Sr/No	Job title	Sex	Qualification	Quantity	Monthly salary
1	Project Coordinator	F	BA	1	3500
2	Social worker	M	Diploma	1	1200



**VI. Organization and Management of the Project**

**A. Organizational structure of the project**



The organizational structure of the project is planned in the agreement document as designed above.

**B. Responsibilities**

**Funding:** The responsible organization for funding was NLM.

**Implementing:** EECMY DASSC was the responsible organ in implementing the project with the Community

**Monitoring and Evaluation:** Monitoring & evaluation of the project have been conducted by the signatories of the project with coordination of the zonal officer. The community and the wereda concerned offices were participating on monitoring evaluation of the project.





Reporting:EECMY DASSC was responsible for the preparation & dissemination of the report of the project.

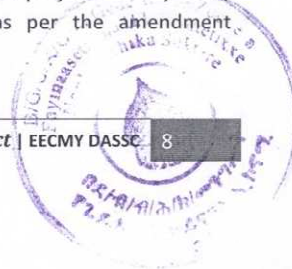
## VII. Strength and Limitations of the Project

### A .Strengths of the project

- Participatory project implementation/especially on OVC support activities/
- The project is more pertinent to the health policy/preventive activities like family planning, hygiene & sanitation, and safe water supply are the major components of the project./
- Successful achievement of some potable water construction projects where there is inaccessibility problem/for instance safe water schemes constructed at Udeeyi & Lalesa sites in Gedeb wereda /
- Lesson we get from the the child support activities of the project is the strong side of the project.OVC's are supported through the participation of the community which has the effect of avoiding dependency syndrome.
- As to the work relation & communication status of the implementing project office to the zonal & wereda level governmental organizations, there was smooth relation & conducive working environment.
- The awareness creation activities like trainings were conducted at grass root level and the team observed the result through the contact made with the community at kebele level.

### B .Limitations of the project

- Some project components are not accomplished based on the agreement made due to price escalation,
- The donor has not released the fund as per the project cost amendment agreement made at zone level ,
- Complete project performance with the number of direct beneficiary were reported properly before field observation
- The physical & financial report table submitted to our department even after field observation is not with complete information and due to this we are unable to compare the midterm accomplishment with the whole period amended project cost by every project component. The total project cost is 3,553,819 as per the amendment agreement but the report table



submitted to our department shows Birr 2,686,724. Even if there is a fund release problem as per the amendment agreement made, it was not possible to report the financial plan simply by deducting the fund not released, and

- The dalliance of some contractors in accomplishing construction projects.

## VIII. Major Findings and Lessons learned

### A. Major Findings

- The public latrine of kedidagubeta keble was constructed and the implementer handover to the community with one defect recognized later. That defect was the whole wall of the latrine was constructed with corrugated iron sheet and the bottom half part of which is liable for rust damage due to urine splash of the users. Latter the implementing agency decide to improve the design of other latrines that are ongoing and not with finished wall. The solution designed by the implementing agency was to change the bottom half of the wall with cement hollow blocks.
- Public latrine of Haloberete town was not finished and the construction work ceased at pit digging stage due to water table over flow. The solution idea told to the team by the project coordinator for this was strip footing after draining out the water accumulated in the pit.
- The implementing organization is using the experts from zone governmental organizations, namely the construction and design work process experts of Gedeo Zone Administration and water resource development experts of Gedeo Zone Department of Water Resource. Project study, design works and technical support services are provided by the experts of these organizations.

### B. Lesson Learned

- The donor of the project was not releasing the whole project budget required during the mid-term period. Due to this reason the accomplishment of some project activities were not implemented as per the plan document.
- The community based OVC support under accomplishment is helpful and it is best testimony to show that the local community has the potential to overcome such problems in our country.



## IX. Conclusion and Recommendation

### A. Conclusion

The team has got this mid-term evaluation helpful to see the level of progress of the project and forward a corrective measures and recommendation on the drawbacks faced for the future successful achievement of the project with the remaining resources. The physical and financial accomplishment of the project is below the expected level which is below 80%.The major reason for this progress level is shortage of budget. The shortage of budget was faced because of the fact that the donor/NLM/ was unable to release all the fund approved based on the agreement made .

However there were strong sides of the project to be scaled up. Especially the accomplishment of the OVC care and support activities through the direct participation of the community was appreciated by the team because the care and support cost was covered by the money contributed by the community. Awareness creation and construction of latrines and safe water schemes construction activities were participatory as it is reviewed from the report of the implementing organization and field assessment /observation/.

For the future successful achievement of the project the team has forwarded the following recommendation.

### B. Recommendation

- The remaining project activities like construction of safe water schemes due to budget shortage should be completed by searching for all the possible solutions. For this great effort is expected from EECMY South Synod DASSC.
- The implementing organization shall prepare and submit the evaluation report of the project before the evaluation time as per the Go-CSO guideline .
- The OVC care and support approach of the community should be scaled up to the other areas of the zone.
- Measures should be undertaken on the contractors that are not completing construction projects as per contractual agreement.





Accomplishment table

**Table 3/Mid-term Accomplishment of the Community Based Health Project**  
**Name of the CSO:- EECMYSS-DSSC**

Sr/No	List of Activities	Unit of measurement	Whole period plan		Mid-term plan		Mid-term accomplishment		Accomplishment in % out of the mid-term plan		Accomplishment in % out of the whole plan		Remark	
			Qty	Budget(Br)	Qty	Budget	Physical	Financial	Physical	Financial	Physical	Financial		
1	2	3	4	5	6	7	8	9	10=8/6	11=9/7	12=8/4	13=9/5	14	
<b>Direct cost</b>														
<b>Water Supply</b>														
1	Construction of Shallow well with hand pump	No	6	1,241,667	4	811,440	3	663,269	75	82	50		53	Because of budget constraint we decreased 1 shallow well
2	Study and design of water supply schemes	No	6	20,000	6	20,000	6	19,700	100	99	100		99	
3	Provision of water supply set scheme repair and maintenance kits	set		50,000		50,000		10,170	0	20	0		20	There is no number of maintenance on document
<b>Construction of school, public and model latrines</b>														
4	Construction of school latrines	No	4	461,036	4	461,036	2	234,027	50	51	50		51	Because of budget constraint we decreased 2 school latrines
5	Construction of public latrine	No	2	125,667	2	125,667	2	95,580	100	76	100		76	
6	Construction of model latrine for community demonstration and sensitization	No	2	6,000	2	6,000	2	6,000	100	100	100		100	







Accomplishment table

Fuel and lubricants -motorbike				48,928	24,600														
Sub Total				142,428	98,114			94,685					97		66				
Project site rent and business meal				36,024	16,674			15,186					91		42				
Sub Total Indirect				890,668	487,390			518,418					106		58				
Project Cost																			
Grand Total Financial Utilization				3,589,911	2,424,841			1,855,170					77		52				
Average physical accomplishment of 28 major activities													79		59				