

# **Evaluation Programme 2008-2010**

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**Norad**

Direktoratet for utviklings samarbeid  
*Norwegian Agency for Development Cooperation*

Pb. 8034 Dep, 0030 OSLO  
Ruseløkkveien 26, Oslo, Norge  
Tlf.: 22 24 20 30 Fax: 22 24 20 31

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# Evaluation Programme 2008 – 2010

## **Strategic guidelines**

The Evaluation Programme is based on its mandate of May 2006 and the Evaluation Department's own "Evaluation Policy 2006 - 2010". In the programme for 2008 – 2010 we will attach particular importance to:

- the Norwegian Regulations for Financial Management in Government's requirement that the frequency and scope of evaluations must be determined on the basis of three criteria, importance, uniqueness and risk of the activity
- evaluating all of the activities encompassed by the development cooperation budget over time
- areas that are likely to be on the political agenda in the years ahead
- collaborating with other donors and organisations on joint evaluations and in other ways to the extent that this is possible
- focusing on the results in evaluation projects
- continuing efforts to use researchers and consultants from the South
- monitoring the use of funds more closely in selected evaluations

The Evaluation Programme is a rolling programme, and changes may be made. Implementation of the programme will at all times be based on the resources available. New requests for evaluations may result in timetable changes. Information updated every month on planned and ongoing evaluation projects may be found at [www.norad.no/evaluation](http://www.norad.no/evaluation).

## **Country evaluations and other projects in individual countries**

### *Evaluation of the Joint Donor Office in Juba, South Sudan*

The Evaluation Department has undertaken to evaluate this joint office on behalf of the bilateral donors involved. A contract with the English company ITAD was signed in June 2008, and the final report is scheduled to be submitted in November 2008.

Responsible officer: Balbir Singh

### *Evaluation of Norwegian Support to the Western Balkans (former Yugoslavia)*

Countries in the former Yugoslavia received NOK 600 million in 2007. No comprehensive evaluation has been carried out of this assistance, and in view of the amount of support provided this should be done. The main objective will be to document the results of Norwegian development assistance over a certain period of time. An evaluation will also identify useful lessons learned with regard to humanitarian aid and development cooperation in a transitional phase. Preparations are now in progress, and the assignment will be put out to tender in October 2008.

Responsible officer: Siv Lillestøl

### *Evaluation of Norwegian development efforts (and possibly the efforts of other donor nations) in Afghanistan*

The assistance provided to Afghanistan by Norway and other countries is comprehensive, and poses special challenges. This development cooperation can be said to be important and unique in nature and to entail considerable risk. We wish to invite other donors to participate in the evaluation, which will be carried out in 2010.

## **Thematic evaluations**

### *Norwegian support to the fisheries sector*

This is an evaluation of development assistance provided by Norway for the fisheries sector in the last 15-20 years, with emphasis on results. The British consultancy firm MRAG is conducting the evaluation in collaboration with ECON-Pöyry and the Natural Resources Institute, London. The report will be presented in 2008.

Responsible officer: Balbir Singh

### *Evaluation of Norwegian support to protection of the cultural heritage*

The purpose of this evaluation is to gain insight into and experience from Norwegian efforts to preserve the cultural heritage of partner countries. Based on an assessment of such factors as relevance and the results achieved through the aid provided, the evaluation will provide advice regarding the future direction of aid in this field. The contract will be signed in September 2008, and the report is scheduled to be presented in February 2009.

Responsible officer: Anette Haug

### *Joint evaluation of Nepal's education for all 2004-2009 sector programme*

Norway, represented by the Evaluation Department, has been asked by the Nepalese authorities and donors to assume responsibility for coordinating an evaluation of the comprehensive education sector programme in Nepal. The evaluation will cover the period from 2004 to 2009, and the report will serve as the basis for the continued implementation of the programme as from 2010. The evaluation will be carried out in autumn 2008/winter 2009.

Responsible officer: Vibecke Dixon

### *Research programme "Development Paths in the South"*

It was previously decided that the final evaluation of this research programme, which is administered by the Research Council of Norway, was to take place in 2008. We will try to use researchers from developing countries in this evaluation, which will begin in autumn 2008.

Responsible officer: Hans Peter Melby

### *Evaluation of NUFU and NOMA*

The purpose of evaluating Norad's master programme NOMA and the Norwegian Programme for Development, Research and Education (NUFU) is to assess results in relation to the goals that were set for these two programmes. The evaluation will be carried out in the first half of 2009.

### *Evaluation of Norwegian support to private sector development*

There has been stronger focus on private sector development in the development debate recently. A better basis is needed for assessing how development assistance can promote business, industry and production in developing countries. The evaluation, which will concentrate on some of the financing facilities offered in this area, will be carried out in 2009.

Responsible officer: Jon Teigland

### *Norwegian support to promoting the rights of disabled persons*

Support to both national authorities and organisations that work to improve conditions for disabled persons and safeguard their rights has been a key element of Norwegian development cooperation. A plan for Norwegian development assistance efforts to promote the rights of disabled persons was adopted in 1999. We aim to carry out this evaluation in 2010.

### *Strategy for Norway's cultural and sports cooperation with countries in the South*

This strategy, which was launched in 2005 and covers the period 2006-2010, will be evaluated in 2010.

### *Evaluation partnership focusing on climate and forests*

The Evaluation Department has entered into partnership with the World Bank's Independent Evaluation Group to obtain an overview of lessons learned and identify gaps in knowledge with regard to climate-oriented development cooperation in the forestry sector. This collaborative effort, which will begin with a seminar to review results in September 2008, may lead to follow-up that includes evaluation of efforts in this field.

Responsible officer: Hans Peter Melby

### **Development assistance channelled through civil society**

#### *Norwegian development cooperation through Norwegian non-governmental organisations in Northern Uganda*

In the follow-up of the Rattsø Committee's recommendations regarding support provided through Norwegian NGOs, two evaluations will be carried out of assistance channelled through Norwegian organisations in Uganda. The first will focus on efforts in conflict-torn North Uganda, where Norwegian NGOs will be included in the study. Six Ugandan firms and institutions were invited to participate in limited competitive tendering, and the bid tendered by Image Consult was accepted. The report is expected to be presented in late autumn 2008.

Responsible officer: Beate Bull

#### *Long-term Norwegian development cooperation through Norwegian NGOs in Uganda*

The second study will examine the long-term development assistance provided through Norwegian NGOs. An invitation to tender for this assignment will be issued in Uganda in autumn 2008. The use of expertise in the South for these two evaluations constitutes a pilot effort aimed at increased involvement in the future.

Responsible officer: Beate Bull

#### *Strategic partnership at country level*

Norad wishes to have an evaluation of the 'strategic partnership' system of channelling development assistance of a country programme or regional programme through Norwegian NGOs. One purpose of such an evaluation will be to find out whether this is a suitable arrangement for Norwegian embassies. The evaluation can also compare activities financed under this arrangement with similar activities financed in other ways. It will be natural to select two or three partner countries in which extensive use is made of this system for such evaluation. The evaluation will begin in 2009.

#### *The Aga Khan network as a partner in Norwegian development cooperation*

This evaluation was proposed by an embassy. The Aga Khan is an organisation that receives extensive Norwegian funding and operates in many countries. It will be interesting to assess the organisation both as a dialogue partner and an administrator of Norwegian development assistance. The evaluation will be carried out in 2009.

Responsible officer: Anette Haug

## **Humanitarian assistance, human rights and democracy**

### *Norwegian People's Aid's Mine Action Programme*

The goal of this evaluation is to use the lessons learned from the mine clearance efforts as a basis for planning future work. The learning component will thus be more important than the control aspect. The evaluation will begin in autumn 2008.

Responsible officer: Siv Lillestøl

### *Evaluation of Linkages between Relief, Rehabilitation and Development (LRRD 2)*

This is a joint evaluation, headed by Sida's Evaluation Department, of linkages between relief, rehabilitation and development (LRRD) in the tsunami response. The original tsunami evaluation was conducted too soon after the disaster to be able to cover this aspect of the tsunami response satisfactorily. The evaluation will be carried out in autumn 2008, and the report will be presented in the first quarter of 2009.

Responsible officer: Anette Haug

### *Strategies and approaches in the fight against corruption*

This is a Norwegian initiative that has been joined by other Nordic countries, DFID and the Asian Development Bank. A pilot study was done by Scanteam, and the main evaluation is expected to start at the end of 2008.

Responsible officer: Hans Peter Melby

### *Evaluation of Norwegian development assistance for the promotion of human rights*

Promoting human rights (HR) is an area of activity that has been little evaluated. The Evaluation Department plans to evaluate human rights efforts. Taking a closer look at HR dialogues is one option. The timetable and organisation of this evaluation will be discussed in further detail with the Norwegian Ministry of Foreign Affairs, with a view to starting work on the evaluation in 2009.

### *The Norwegian Centre for Democracy Support*

The centre, which has now been in operation for 6 - 7 years, represented a new way of providing support for democratisation by giving government funding for cooperation between political parties in Norway and partner countries in the South. There is a need to assess the work that has been done so far, and the results that have been achieved. The evaluation will be carried out in 2009.

## **Peace and conflict prevention**

### *Evaluation of Norwegian efforts to promote peace in Haiti*

The Evaluation Department has co-chaired efforts within the OECD/DAC's Evaluation Network to develop a guide for evaluation of peace building and conflict prevention activities. Several evaluations will now be carried out to test this guide. Norad will evaluate Norway's contribution to peace building in Haiti. Other donors are also in the process of conducting their own reviews in Haiti. There has been no basis for a joint evaluation, but the partners will exchange information and discuss lessons learned. The evaluation will be put out to tender in September 2008.

Responsible officer: Beate Bull

### *Evaluation of peace building and conflict prevention in South Sudan*

The Netherlands has taken the initiative to a joint evaluation of peace efforts in South Sudan in the past few years. The Evaluation Department has expressed its interest in being a partner in the study, which will be conducted in 2009.

## **Multilateral development cooperation and global initiatives**

### *Norwegian support to promote democracy through multilateral organisations*

A large portion of Norwegian support in this field is channelled through multilateral bodies, either at the global level or in Norway's partner countries. The purpose of this evaluation will be to assess relevance, cost effectiveness and the results achieved by Norwegian funding provided through the multilateral channel. The evaluation contract will be put out to tender in September/October 2008.

Responsible officer: Vibecke Dixon

### *The evaluation function of UN's Office Of Internal Oversight Services (OIOS)*

The Evaluation Department is participating in a peer review of the evaluation function of Office of Internal Oversight Services, which is responsible for controlling funds channelled through the UN Secretariat. Switzerland has assumed responsibility for heading the review, and the report is expected to be presented at the start of 2009.

Responsible officer: Vibecke Dixon

### *Efforts of International Organisation for Migration (IOM) to combat human trafficking*

The Norwegian Ministry of Foreign Affairs and Norad wish to have an evaluation of IOM's efforts to combat human trafficking. IOM is by far Norway's main partner in this field of activity. Norad and the Ministry will have done a preparatory study of international trends in this field and a review of documentation concerning Norway's efforts to combat human trafficking. Since this evaluation will examine the activities of IOM as an international organisation, it would be a great advantage to carry it out jointly with other donors. Work on the evaluation will begin in 2009.

Responsible officer: Siv Lillestøl

### *The UN's use of funds*

The Norwegian Ministry of Foreign Affairs wishes to know more about the use of resources and money flows in the UN system, particularly considering that such a large part of the Norwegian development cooperation budget is channelled through the UN. It is not possible for one member country to carry out an in-depth evaluation of the UN, and such a study must be based on information available to the public. The assignment will therefore be carried out as a desk study.

Responsible officer: Balbir Singh

### *Development support to education through multilateral channels*

A large part of Norwegian support for basic education is earmarked assistance provided through multilateral agencies, particularly the World Bank and Unicef. A thorough evaluation of these efforts has been a long-standing objective. This project will start up in 2009.

### *Development support to strengthen poor countries' capacity for participating in international trade*

For many years Norway has provided funding to various multilateral agencies such as UNCTAD, WTO, ITC and the World Bank to strengthen poor countries' opportunity to take part in negotiations on international trade and to increase their exports. Work on an evaluation of this support will commence in 2009.

## **Miscellaneous**

### *Consequences of budget support for prior thematic efforts*

As budget support has become an increasingly important form of development support in many partner countries, prior thematic efforts have been terminated. There is a need for more knowledge about the impact of this trend in individual thematic areas. Two examples are relevant: reproductive health in Mozambique and education in Zambia. This is an evaluation in which the participation of other donors will be advantageous. Work on the evaluation will begin in 2009.

### *Capacity development in low-income African countries*

Scanteam was commissioned by the Evaluation Department to carry out a study of literature and concepts relating to development assistance for capacity development in impoverished African countries. Part of this assignment was to propose a broader follow-up study or evaluation to ascertain what works and what does not. A study of this nature should be conducted in collaboration with other countries.

Responsible officer: Balbir Singh

### *Impact evaluation of earlier long-term efforts*

The Evaluation Department has carried out a preparatory project to evaluate the long-term impact of Norwegian development cooperation interventions after their completion. Three such programmes will be evaluated. Health, roads, forests and the environment are relevant thematic areas, and Tanzania, Botswana and India are relevant countries.

Responsible officer: Balbir Singh

### *Comparative evaluation of development assistance provided through different channels*

No good comparative studies have ever been made of the efficiency, quality and results of development cooperation provided through different channels such as multilateral, bilateral, civil society or global initiatives. Conducting an evaluation of this type will be a major challenge and will necessitate the joint efforts of several donors and organisations. The Evaluation Department will sound out other evaluation units on the idea of cooperating on such a study in one or more countries.







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- 1.94 Evaluation of World Food Programme
- 2.94 Evaluation of the Norwegian Junior Expert Programme with UN Organisations
- 1.95 Technical Cooperation in Transition
- 2.95 Evaluering av FN-sambandet i Norge
- 3.95 NGOs as a Channel in Development aid
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- 4.95 Rural Development and Local Government in Tanzania
- 5.95 Integration of Environmental Concerns into Norwegian Bilateral Development Assistance: Policies and Performance
- 1.96 NORAD's Support of the Remote Area Development Programme (RADP) in Botswana
- 2.96 Norwegian Development Aid Experiences. A Review of Evaluation Studies 1986–92
- 3.96 The Norwegian People's Aid Mine Clearance Project in Cambodia
- 4.96 Democratic Global Civil Governance Report of the 1995 Benchmark Survey of NGOs
- 5.96 Evaluation of the Yearbook "Human Rights in Developing Countries"
- 1.97 Evaluation of Norwegian Assistance to Prevent and Control HIV/AIDS
- 2.97 «Kultursjokk og Korrektiv» – Evaluering av UD/NORADs Studiereiser for Lærere
- 3.97 Evaluation of Decentralisation and Development
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- 5.97 Aid to Basic Education in Africa – Opportunities and Constraints
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- 9.97 Evaluation of Norwegian Assistance to Worldview International Foundation
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- 11.97 Evaluation of Norwegian Humanitarian Assistance to the Sudan
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- 4.98 Development through Institutions? Institutional Development Promoted by Norwegian Non-Governmental Organisations
- 5.98 Development through Institutions? Institutional Development in Norwegian Bilateral Assistance. Synthesis Report
- 6.98 Managing Good Fortune – Macroeconomic Management and the Role of Aid in Botswana
- 7.98 The World Bank and Poverty in Africa
- 8.98 Evaluation of the Norwegian Program for Indigenous Peoples
- 9.98 Evaluering av Informasjons støtten til RORGene
- 10.98 Strategy for Assistance to Children in Norwegian Development Cooperation
- 11.98 Norwegian Assistance to Countries in Conflict
- 12.98 Evaluation of the Development Cooperation between Norway and Nicaragua
- 13.98 UNICEF-komiteen i Norge
- 14.98 Relief Work in Complex Emergencies
- 1.99 WID/Gender Units and the Experience of Gender Mainstreaming in Multilateral Organisations
- 2.99 International Planned Parenthood Federation – Policy and Effectiveness at Country and Regional Levels
- 3.99 Evaluation of Norwegian Support to Psycho-Social Projects in Bosnia-Herzegovina and the Caucasus
- 4.99 Evaluation of the Tanzania-Norway Development Cooperation 1994–1997
- 5.99 Building African Consulting Capacity
- 6.99 Aid and Conditionality
- 7.99 Policies and Strategies for Poverty Reduction in Norwegian Development Aid
- 8.99 Aid Coordination and Aid Effectiveness
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- 10.99 Evaluation of AWEPA, The Association of European Parliamentarians for Africa, and AEI, The African European Institute
- 1.00 Review of Norwegian Health-related Development Cooperation 1988–1997
- 2.00 Norwegian Support to the Education Sector. Overview of Policies and Trends 1988–1998
- 3.00 The Project "Training for Peace in Southern Africa"
- 4.00 En kartlegging av erfaringer med norsk bistand gjennom frivillige organisasjoner 1987–1999
- 5.00 Evaluation of the NUFU programme
- 6.00 Making Government Smaller and More Efficient. The Botswana Case
- 7.00 Evaluation of the Norwegian Plan of Action for Nuclear Safety Priorities, Organisation, Implementation
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- 9.00 "Norwegians? Who needs Norwegians?" Explaining the Oslo Back Channel: Norway's Political Past in the Middle East
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- 3.01 Evaluation of the Public Support to the Norwegian NGOs Working in Nicaragua 1994–1999
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- 7.01 Reconciliation Among Young People in the Balkans An Evaluation of the Post Pessimist Network
- 1.02 Evaluation of the Norwegian Resource Bank for Democracy and Human Rights (NORDEM)
- 2.02 Evaluation of the International Humanitarian Assistance of the Norwegian Red Cross
- 3.02 Evaluation of ACOPAMA ILO program for "Cooperative and Organizational Support to Grassroots Initiatives" in Western Africa 1978 – 1999
- 3A.02 Évaluation du programme ACOPAMA programme du BIT sur l'« Appui associatif et coopératif aux initiatives de Développement à la Base » en Afrique de l'Ouest de 1978 à 1999
- 4.02 Legal Aid Against the Odds Evaluation of the Civil Rights Project (CRP) of the Norwegian Refugee Council in former Yugoslavia
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- 2.03 Evaluation of the Norwegian Education Trust Fund for African the World Bank
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- 1.04 Towards Strategic Framework for Peacebuilding: Getting Their Act Together. Overview Report of the Joint Utstein Study of the Peacebuilding.
- 2.04 Norwegian peacebuilding policies: Lessons Learnt and Challenges Ahead
- 3.04 Evaluation of CESAR's activities in the Middle East Funded by Norway
- 4.04 Evaluering av ordningen med støtte gjennom paraplyorganisasjoner. Eksempifisert ved støtte til Norsk Misjons Bistandsnemda og Atlasalliansen
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- 3.05 Gender and Development – a review of evaluation report 1997–2004
- 4.05 Evaluation of the Framework Agreement between the Government of Norway and the United Nations Environment Programme (UNEP)
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- 1.07 – Study: The Norwegian International Effort against Female Genital Mutilation
- 2.07 Evaluation of Norwegian Power-related Assistance
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- 1.08 Study: The challenge of Assessing Aid Impact: A review of Norwegian Evaluation Practise
- 2.08 Joint Evaluation of the Trust Fund for Environmentally and Socially Sustainable Development (TFESSD)

**Norad**

Norwegian Agency for  
Development Cooperation

P.O.Box 8034 Dep, NO-0030 Oslo  
Visiting adress:  
Ruseløkkveien 26, Oslo, Norway

Telephone: +47 22 24 20 30  
Fax: +47 22 24 20 31  
Postmottak@norad.no  
www.norad.no

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