

EVALUATION DEPARTMENT

Evaluation Programme 2020–2022





Photo: Espen Røst /Bistandsaktuelt

Evaluation Programme 2020–2022

Evaluation is an important instrument for an effective development policy. While different parts of the Norwegian development aid administration are responsible for reporting the results of individual aid interventions, the Evaluation Department has a particular responsibility for documenting the degree to which Norwegian development assistance is effective, relevant, and achieves the expected results.

The department is governed under a separate mandate and reports directly to the Secretaries General of the Norwegian Ministry of Foreign Affairs and the Norwegian Ministry of Climate and Environment. The work of the department is carried out according to the principles described below.

Evaluations shall:

- be conducted independently of those who are responsible for the administration and implementation of programmes and projects;
- be conducted in accordance with recognised professional evaluation methods and principles;
- seek to elucidate relevant issues;
- put forward operational recommendations that may be utilised in the preparation of budgets and in further development of the activity being evaluated;
- contribute to a constructive and open debate.

The programme may be adjusted based on changes in needs and preconditions. The programme and the status of planned and ongoing evaluations can be found on our webpages at www.norad.no/en/front/evaluation/.



Photo: Marte Lid

About the programme

Independence, credibility and usability are fundamental principles for evaluation work. To ensure independence and credibility, the work will be undertaken in accordance with recognised criteria and standards for high-quality evaluation practice. To ensure that the evaluations will be relevant and useful, the programme has been designed in consultation with actors both inside and outside the aid administration, with an intention to identify knowledge and issues that will be relevant for the Norwegian development cooperation going forward. At the different stages of the evaluation processes, provisions are made for good interaction and dialogue with stakeholders.

In this period, the evaluation programme maintains a particular focus on private sector development, climate and environment, humanitarian assistance and assistance to fragile states and regions.

Six evaluations and eight studies are planned to be completed and presented during 2020.



Photo: Ken Opprann

Private sector development

Development of and cooperation with the private sector is a key element in Norwegian development policy. Support to private sector development should help create jobs and provide wages to individuals and tax revenues to governments, as well as generate inclusive and sustainable economic growth. In these efforts, special challenges are associated with documentation of additionality and development effects.

[Study: Clarification of concepts related to blended finance](#)

Mapping study of concepts related to 'blended finance'. The study is included in an effort undertaken by the Evaluation Department in collaboration with the evaluation network in OECD/DAC, which includes evaluation offices in a number of OECD countries and multilateral organisations.

(Ongoing, completion planned 2nd quarter 2020)

[Evaluation of selected programmes in the Knowledge Bank: Support to the fisheries sector in Africa](#)

Norway has supported the fisheries sector in various countries in Africa for several decades. Since 2016, this support has been administered by 'Fish for Development', one of the programmes in the Knowledge Bank in Norad. The evaluation will examine the effect of this effort in selected areas, especially marine resources management and regional collaboration, which may provide input to the work on further developing Norwegian support to this area.

(Planned start-up in 2020)

[Evaluation of instruments for mixed funding](#)

This evaluation will examine instruments that can be used to mobilise commercial capital to achieve the Sustainable Development Goals, both to assess whether these instruments are suitable and to determine whether appropriate instruments are being applied. The evaluation will seek to provide input to further development of Norwegian efforts in this area.

(Planned start-up in 2021)



Photo: Espen Røst/ Bistandsaktuelt

Humanitarian assistance and support to fragile states and regions

Humanitarian assistance is a prioritised area in Norwegian development policy, with a total budget of more than NOK 5.5 billion. In addition, large amounts are devoted to long-term development efforts in fragile states and regions. Key issues in this area include whether Norway is delivering on the goals and commitments that have been defined for its humanitarian efforts and whether these efforts are sufficiently rights-based.

Evaluations of Norwegian interventions in selected countries

The evaluations will assess the overall Norwegian assistance in selected countries. The country evaluations will – depending on country and context – assess issues relating to coordination of humanitarian and long-term assistance; involvement of local partners; organisation, planning and management of Norwegian development cooperation; involvement of those affected by crises; the rights-based orientation of assistance; and use of innovative instruments. These evaluations may provide input to ongoing interventions in fragile states and to the development of country strategies.

Initially, an evaluation has been undertaken of the Norwegian efforts in *South Sudan* in the period 2011–2018, while an evaluation of the Norwegian efforts in *Somalia* in the years 2012–2018 is ongoing. A third country evaluation is planned to start later in the programme period.

(Ongoing)

Evaluation of Norwegian support for an integrated response to refugees and internally displaced people in the Syrian region

The evaluation will examine the Norwegian support to refugees and internally displaced people in Syria and its neighbouring countries, including the relationship between humanitarian efforts and long-term assistance.

(Planned start-up in 2020)

Evaluation of Norwegian efforts for women, peace and security

Norway has been a driving force internationally to advance the agenda of women, peace and security. The evaluation will map and analyse the efforts to ensure that women's participation, influence, rights and needs are safeguarded as part of peace and security work. The evaluation will aim to provide input to the preparation of a new action plan on women, peace and security for the period 2022–2025.

(Planned start-up in 2020)

Climate and environment

Climate and environment are increasingly important topics in Norwegian aid policy. Climate change and poor management of land and marine environments render people more vulnerable to humanitarian crises and may undermine the efforts to achieve the Sustainable Development Goals. In Norwegian development policy, climate and environment encompass topics such as forest conservation (the Norwegian International Climate and Forest Initiative (NICFI), support for sustainable maritime resource management, climate adaptation and food production. In addition, climate and environment constitute cross-cutting issues that must be included in all development initiatives.

Evaluation of private sector participation in Norway's International Climate and Forest Initiative (NICFI)

The evaluation maps and analyses the efforts of NICFI to mobilise the private sector. The purpose of the evaluation is to provide new knowledge about how to engage the private sector in the fight against deforestation, and to contribute to NICFI's new strategic programme towards 2030.

(Ongoing, completion planned in the 1st quarter of 2021)

Evaluation of how Norwegian support to private sector development safeguards environmental considerations

Climate and private sector development are prioritised areas for Norwegian development policy. The evaluation will investigate whether climate and environmental considerations are safeguarded in Norwegian support to private sector development.

(Planned start-up in 2021)

Evaluation of support to civil society by Norway's International Climate and Forest Initiative

Norway's International Climate and Forest Initiative (NICFI) provides support to civil society organisations through a number of different grant agreements that are administered by Norad, the Norwegian embassies and the NICFI-secretariat. The organisations that receive such support range from local indigenous peoples' organisations to international organisations with offices in numerous countries in the Global North as well as the Global South. The evaluation will examine the effects of the support to civil society in light of NICFI's objectives.

(Planned start-up in 2021)

Evaluation of Norwegian aid for renewable energy

Support to renewable energy – hydro, solar and wind power – is an important priority area for Norwegian development assistance. This support pursues multiple objectives, including poverty alleviation, economic growth and reduced greenhouse gas emissions. The evaluation will focus on the latter aspect, and assess the extent to which the programme for renewable energy has helped reduce emissions of greenhouse gases.

(Planned start-up in 2022)



Photo: Ken Opprann

Other evaluations

Evaluation of the Norwegian aid concentration policy

The purpose of concentration of Norwegian development assistance is to ensure better results. This evaluation will assess how concentration of Norwegian assistance is carried out and examine both the positive and the negative effects of concentration. The evaluation will provide recommendations for the further concentration process.

(Ongoing, completion planned in the 2nd quarter of 2020)

Evaluation of Norway's anti-corruption efforts

The evaluation examines Norway's anti-corruption efforts over the last decade, both in the form of anti-corruption as a cross-cutting issue in Norwegian development policy as well as more targeted and specific anti-corruption interventions.

(Ongoing, completion planned in the 2nd quarter of 2020)

Synthesis studies of development evaluations in partner countries

The efforts to systemise existing evaluation knowledge for Norway's partner countries began in 2016. To date, Country Evaluation Briefs have been completed for 12 partner countries. Studies of the remaining five partner countries (Uganda, Ghana, Niger, Indonesia and Colombia) will be launched during the programme period. These studies may be of particular relevance for the work to develop country strategies.

(Ongoing, completion planned in the 3rd quarter of 2020)

Photo: GPE/Kelley Lynch

Study: Assessment of the quality of decentralised evaluations in the Norwegian development aid administration

Over a three-year period, the Evaluation Department will undertake quality assessments of the reviews and decentralised evaluations that have been conducted by the Norwegian development aid administration. Annual reports of the compiled assessments and of the most important knowledge generated from these evaluations will be released. These studies will be important in contributing to the efforts to improve the quality of the decentralised evaluations.

(Ongoing, annual reports planned in 2020, 2021 and 2022)

Evaluation of the efforts to include persons with disabilities in Norwegian development assistance

This evaluation will document and assess the efforts to include persons with disabilities in Norwegian development assistance in the period 2012–2020. Inclusion of persons with disabilities is a priority area for development assistance, and a new inclusion strategy is currently in the making. The evaluation aims to provide input to this strategy.

(Planned start-up in 2020)



Study: Mapping the use of development assistance funds from various ministries

In addition to the Ministry of Foreign Affairs and the Ministry of Climate and Environment, several other ministries administer development assistance funds. This mapping study will identify the ministries that use/administer development assistance funds, the budgets to which the costs are assigned, the purpose of the development assistance and those who are responsible for documenting the development effects of the funds.

(Planned start-up in 2021)

Evaluation of long-term effects

The evaluation will examine long-term effects of Norwegian development assistance and seek to identify lessons learned with a view to future efforts and initiatives.

(Planned start-up in 2022)

Aid channels and partners

A large proportion of Norwegian development assistance is channelled through multilateral organisations and funds, as well as civil society organisations.

Evaluation of the effects of funds at country level

The objective of this evaluation will be to trace effects at country level of selected funds that Norway supports.

(Planned start-up in 2021)

OTHER ONGOING ACTIVITIES

Partnership agreements with evaluation offices in multilateral organisations

The Evaluation Department engages in ongoing technical cooperation with evaluation offices in selected multilateral organisations. The purpose of the cooperation is to help develop evaluation capacity and promote learning. This will be achieved through support for development of technical expertise, collaboration on evaluations and joint dissemination activities. Going forward, this work will concentrate on the independent evaluation units in the United Nations Development Programme (UNDP), the Global Environment Fund (GEF), the United Nations Entity for Gender Equality and the Empowerment of Women (UN Women) and the African Development Bank.

Evaluation capacity development

The Evaluation Department collaborates closely with the evaluation networks in OECD/DAC, the development banks and the UN organisations. These efforts include strengthening of the capacity and quality of the evaluation work and peer reviews of the evaluation activities undertaken by these organisations.

Dissemination of knowledge in relevant thematic areas

In collaboration with Norad's Section for Research, Innovation and Higher Education, the Evaluation Department will make provisions for the dissemination of relevant evaluation and research-based knowledge in selected areas, in connection with the planning and development of thematic priorities in development policy.

Overview of evaluations and studies that have been conducted in recent years

All evaluations and studies are available at our website www.norad.no/evaluation. Brief summaries of the reports are also provided in our annual reports.

S = Study E = Evaluation

CIVIL SOCIETY

- 2018 E/ 9.18 Civil Society Under Pressure
- 2018 E/ 1.18 From Donors to Partners? Evaluation of Norwegian Support to Strengthen Civil Society in Developing Countries through Norwegian Organisations
- 2016 E/ 1.16 Chasing Civil Society? Evaluation of Fredskorpset
- 2014 E/ 5.14 Evaluation of Norwegian Support Through and to Umbrella/Network Organisations in Civil Society
- 2013 E/ 4.13 Evaluation of Five Humanitarian Programmes of the Norwegian Refugee Council and of the Standby Roster NORCAP
- 2012 S/ 7.12 A Study of Monitoring and Evaluation in Six Norwegian Civil Society Organisations
- 2011 E/ 1.11 Results of Development Cooperation through Norwegian NGO's in East Africa
- 2011 E/ 3.11 Evaluation of the Strategy for Norway's Culture and Sports Cooperation with Countries in the South
- 2010 E/ 1.10 Evaluation of Norwegian Centre for Democracy Support
- 2009 E/ 3.09 Evaluation of Norwegian Development Cooperation through NGOs in Northern Uganda
- 2009 E/ 4.09 Evaluation of Norwegian Support to Protection of Cultural Heritage
- 2009 E/ 6.09 Evaluation of Humanitarian Mine Action Activities of Norwegian Peoples Aid
- 2007 S/ 2.07 Development Cooperation through Norwegian NGOs in South America
- 2007 E/ 5.07 Evaluation of the Development Cooperation to Norwegian NGOs in Guatemala
- 2006 E/ 2.06 Evaluation of Fredskorpset

GOVERNANCE AND ANTI-CORRUPTION

- 2012 E/ 2.12 Hunting for Per Diem. The Uses and Abuses of Travel Compensation in Three Developing Countries
- 2011 S/ 4.11 Contextual Choices in Fighting Corruption: Lessons Learned
- 2011 E/ 6.11 Joint Evaluation of Support to Anti-corruption Efforts, 2002–2009
- 2010 S/ 2.10 Synthesis Study: Support to Legislatures
- 2010 E/ 8.10 Evaluation of Transparency International
- 2010 E/ 11.10 Evaluation of IOM and its Efforts to Combat Human Trafficking
- 2009 E/ 2.09 Mid-Term Evaluation of the Joint Donor Team in Juba, Sudan
- 2008 S/ 2.08 Anti-corruption Approaches. A literature Review

PRIVATE SECTOR DEVELOPMENT

- 2020 E/ 1.20 Norwegian Development Assistance to Private Sector Development and Job Creation
- 2018 E/ 11.18 UNGP, Human Rights and Norwegian Development Cooperation Involving Business
- 2015 E/ 1.15 Evaluation of the Norwegian Investment Fund for Developing Countries (Norfund)
- 2011 S/ 8.11 Norway's Trade Related Assistance through Multilateral Organizations: A synthesis study
- 2010 E/ 3.10 Synthesis Main Report: Evaluation of Norwegian Business Related Assistance
 - S/ 4.10–6.10 Case Study South Africa
 - S/ 5.10 Case Study Bangladesh
 - S/ 6.10 Case Study Uganda
- 2009 E/ 3.09 Evaluation of Business Related Assistance to Sri Lanka

HUMANITARIAN ASSISTANCE

- 2020 E/ 3.20 Blind Sides and Soft Spots. An Evaluation of Norway's Aid Engagement in South Sudan
- 2018 S/ 1.18 Mapping and Analysis of Humanitarian Assistance and Support in Fragile States
- 2017 E/ 9.17 Realising Potential: Evaluation of Norway's Support to Education in Conflict and Crisis through Civil Society Organisations
- 2017 S/ 2.17 How to Engage in Long-term Humanitarian Crises: A Desk Review
- 2016 E/ 4.16 'Striking the Balance.' Evaluation of the Planning, Organisation and Management of Norwegian Assistance Related to the Syria Regional Crisis
- 2015 S/ 8.15 Work in Progress: How the Norwegian MFA and its Partners See and Do Engagement with Crisis Affected Populations
- 2014 E/ 8.14 Evaluation of the Norwegian Humanitarian Assistance to Haiti After the 2010 Earthquake
- 2008 E/ 1.08 Evaluation of Norwegian Emergency Preparedness System (NOREPS)
- 2008 S/ 2.08 Synthesis Study: Cash Transfers Contributing to Social Protection
- 2007 S/ 1.07 Synthesis report: Humanitær innsats ved naturkatastrofer
- 2007 E/ 3.07 Evaluation of the Effects of Using M621 Cargo Trucks in Humanitarian Transport Operations

PEACE AND SECURITY

- 2018 E/ 10.18 A Trusted Facilitator: An Evaluation of Norwegian Engagement in the Peace Process between the Colombian Government and the FARC, 2010–2016
- 2014 E/ 6.14 Building Blocks for Peace: An Evaluation of Training for Peace in Africa Program
- 2012 E/ 3.12 Evaluation of Norwegian Development Cooperation with Afghanistan 2001–2010
- 2011 E/ 5.11 Pawns of Peace. Evaluation of Norwegian Peace Efforts in Sri Lanka, 1997–2009
- 2010 E/ 7.10 Evaluation of Norwegian Development Cooperation with West Balkans
- 2009 E/ 5.09 Evaluation of Norwegian Support to Peacebuilding in Haiti 1998–2008
- 2008 E/ 5.08 Evaluation of the Norwegian Research and Development Activities in Conflict Prevention and Peace Building

EDUCATION AND RESEARCH

- 2015 E/ 6.15 Evaluation Series of NORHED: Evaluation of the Award Mechanism
- 2015 S/ 9.15 Evaluation Series of NORHED: Evaluability study
- 2015 E/ 10.15 Evaluation of Norwegian Support to Capacity Development
- 2014 E/ 4.14 Evaluation Series of NORHED: Theory of Change and Evaluation Methods
- 2011 E/ 2.11 Evaluation of Research on Norwegian Development assistance
- 2009 E/ 7.09 Evaluation of NUFU and NOMA
- 2008 S/ 1.08 Synthesis Study: On Best Practice and Innovative Approaches to Capacity Development in Low Income African Countries
- 2006 E/ 1.06 Inter-ministerial Cooperation- An Effective Model for Capacity Development

CLIMATE AND ENVIRONMENT

- 2018 S/ 1.18 Evaluation and Learning for International Sustainable Forest Initiatives
- 2017 S/ 8.17 Norway's International Climate and Forest Initiative: Lessons Learned and Recommendations. Evaluation Synthesis Report
- 2017 E/ 7.17 Real-time evaluation of Norway's International Climate and Forest Initiative: Empowerment of Indigenous Peoples and Forest Dependent Local Communities through Support to Civil Society Organisations
- 2016 S/ 2.16 Real-time Evaluation of Norway's International Climate and Forest Initiative: Literature Review and Programme Theory
- 2015 S/ 3.15 A Baseline Study of Norwegian Development Cooperation within the Areas of Environment and Natural Resources Management in Myanmar

- 2014 E/ 3.14 Real-time Evaluation of Norway's International Climate and Forest Initiative: Synthesis Report 2007–2013
- 2013 E/ 5.13 Real-time Evaluation of Norway's International Climate and Forest Initiative: Measurement, Reporting and Verification
- 2012 E/ 5.12 Real-time Evaluation of Norway's International Climate and Forest Initiative. Lessons Learned from Support to Civil Society Organisations
- 2010 E/ 12.10 Real-time Evaluation of Norway's International Climate and Forest Initiative Contributions to a Global REDD+ Regime 2007–2010
- 13.10 Executive Summary from Country Reports
 - 14.10 Country Report: Brazil
 - 15.10 Country Report: Democratic Republic of Congo
 - 16.10 Country Report: Guyana
 - 17.10 Country Report: Indonesia
 - 18.10 Country Report: Tanzania
- 2009 S/ 4.09 Study: Norwegian Environmental Action Plan

ENERGY AND NATURAL RESOURCES

- 2012 E/ 6.12 Facing the Resource Curse: Norway's Oil for Development Program
- 2012 E/ 9.12 Evaluation of Norway's Bilateral Agricultural Support to Food Security
- 2008 E/ 6.08 Evaluation of Norwegian Development Cooperation in Fisheries Sector
- 2007 E/ 1.07 Evaluation of Norwegian Petroleum Related Assistance
- 2007 E/ 2.07 Evaluation of Norwegian Power Related Assistance
- 2007 E/ 4.07 Evaluation of Norwegian Development Support to Zambia (1991–2005)

EQUALITY AND HUMAN RIGHTS

- 2019 S/ Making Evaluation Work for the Achievement of SDG 4.5 Equality and Inclusion in Education (UNESCO-publication)
- 2016 S/ 3.16 More Than Just Talk? A Literature Review on Promoting Human Rights through Political Dialogue
- 2015 E/ 2.15 Evaluation of Norway's Support to Women's Rights and Gender Equality in Development Cooperation
- 2013 S/ 1.13 A Framework for Analysing Participation in Development
- 2012 E/ 1.12 Mainstreaming Disability in the New Development Paradigm
- 2011 E/ 7.11 Evaluation of Norwegian Development Cooperation to Promote Human Rights
- 2007 S/ 1.07 Study of the Norwegian International Effort Against Female Genital Mutilation
- 2006 S/ 1.06 Synthesis Report- Lessons from Evaluation of Women and Gender Equality in Development Cooperation

HEALTH

- 2018 E/ 12.18 The Norway-India Partnership Initiative Phase II: Impact Evaluation of Five Interventions
- 2015 S/ 4.15 Experiences with Results-based Payments in Norwegian Development Aid
- 2015 S/ 5.15 Basis for Decisions to Use Results-based Payments in Norwegian Development Aid
- 2014 S/ 7.14 Baseline Study: Impact Evaluation of Norwegian-Indian Partnership Initiative – Phase II
- 2013 E/ 2.13 Local Perception, Participation and Accountability in Malawi's Health sector
- 2013 E/ 3.13 Evaluation of the Norway India Partnership Initiative for Maternal and Child Health
- 2011 E/ 10.11 Evaluation of Norwegian Health Sector Support to Botswana
- 2009 S/ 1.09 Global Aid Architecture and Health Millennium Goals
- 2009 E/ 1.09 Joint Evaluation of Nepal's Education for All (2004–2009)
- 2008 E/ 4.08 Evaluation of HIV/AIDS Responses

UN ORGANISATIONS AND MULTILATERAL FINANCIAL ORGANISATIONS

- 2019 E/ 1.19 Evaluation of Norway's Multilateral Partnerships Portfolio. The World Bank and UN Inter-Agency Trust Funds.
- 2015 E/ 7.15 Evaluation of Norwegian Multilateral Support to Basic Education
- 2012 E/ 4.12 Evaluation of the Health Results Innovation Trust Fund
- 2011 S/ 9.11 Activity-based Financial Flows in UN System: A Study of Select UN Organisations
- 2010 E/ 10.10 Evaluation of Democracy Support through United Nations
- 2009 S/ 2.09 A Synthesis of Evaluations of Environment Assistance by Multilateral organisations
- 2008 E/ 2.08 Evaluation of the Trust Fund for Environmentally and Socially Sustainable Development (TFESSD)

AID ADMINISTRATION

- 2020 E/ 2.20 Evaluation of the Norwegian Aid Administration's Approach to Portfolio Management
- 2018 E/ 13.18 Evaluation of Organisational Aspects of Norwegian Aid Administration
- 2018 E/ 8.18 Evaluation of Norwegian Efforts to Ensure Policy Coherence for Development
- 2018 E/ 4.18 Evaluation of the Norwegian Aid Administration's Practice of Results-Based Management
- 2017 E/ 6.17 Monolog eller dialog? Evaluering av informasjons- og kommunikasjonsvirksomhet i norsk bistands- og utviklingspolitikk
- 2017 E/ 1.17 The Quality of Reviews and Decentralised Evaluations in Norwegian Development Cooperation
- 2016 Review of Evaluation Systems in Development Cooperation (OECD DAC-publication)
- 2015 S/ 11.15 Mapping Study of Reviews and Rvaluations in the Norwegian Aid Administration
- 2014 S/ 1.14 Can We Demonstrate the Difference that Norwegian Aid Makes?
- 2014 S/ 2.14 A Study of Unintended Effects in Evaluation of Norwegian Aid
- 2012 E/ 8.12 Use of Evaluations in the Norwegian Development Cooperation System
- 2010 S/ 9.10 Evaluability Study of Partnership Initiatives
- 2008 S/ 1.08 The Challenge of Assessing Aid Impacts. A Review of Norwegian Evaluation Practice

OTHER

- 2018 E/ 7.18 International Tax Agreements and Domestic Resource Mobilisation: Norway's Treaty Network with Low-income Countries in Africa
- 2016 E/ 5.16 Evaluation of Norway's Support for Advocacy in the Development Policy Arena
- 2008 E/ 3.08 Mid-term Evaluation of EEA Grants

COUNTRY EVALUATION BRIEFS

- 2018 6.18 Country Evaluation Brief: Mali
- 2018 5.18 Country Evaluation Brief: Tanzania
- 2018 3.18 Country Evaluation Brief: Haiti
- 2018 2.18 Country Evaluation Brief: Ethiopia
- 2017 11.17 Country Evaluation Brief: Nepal
- 2017 10.17 Country Evaluation Brief: Myanmar
- 2017 5.17 Country Evaluation Brief: Palestine
- 2017 4.17 Country Evaluation Brief: Malawi
- 2017 3.17 Country Evaluation Brief: Somalia
- 2016 6.16 Country Evaluation Brief: South Sudan
- 2016 7.16 Country Evaluation Brief: Afghanistan
- 2016 8.16 Country Evaluation Brief: Mozambique

Evaluations and studies supported by partnership agreements since 2010

INDEPENDENT DEVELOPMENT EVALUATION (IDEV) AFRICAN DEVELOPMENT BANK

- 2016 Towards Private Sector Led Growth: Lessons of Experience. Evaluation Synthesis Report
- 2016 Evaluation of the Bank's Country Strategy and Program in Ethiopia 2004–2013
- 2016 Evaluation of the Bank's Country Strategy and Program in Tanzania 2004–2013
- 2015 Independent Evaluation of Bank Group Equity Investments

INDEPENDENT EVALUATION GROUP (IEG) WORLD BANK GROUP

- 2015 Systematic Review of Welfare Impacts of Electricity Access
- 2014 World Bank Group Support to Reforms of Business Regulations
- 2014 World Bank Group Support to Health Financing
- 2014 Learning and Results in World Bank Operations: How the Bank Learns
- 2013 The World Bank: Experience with Targeted Support to small and Medium-sized Enterprises
- 2013 The World Bank: Assistance to Low-income Fragile and Conflict-affected States
- 2013 The World Bank: The World Bank Group's Partnership with the Global Environment Facility
- 2012 The World Bank: Impact Evaluations – Are They Relevant and What Do They Lead To?
- 2012 The World Bank: Support for Youth Employment
- 2012 The World Bank: Efforts in Liberia
- 2012 The World Bank: Efforts in Afghanistan 2002–2011
- 2012 The World Bank: Support for Sustainable Management of Forest Resources
- 2012 The World Bank: Adapting to Climate Change
- 2011 Review of the Global Fund to Fight AIDS, Tuberculosis and Malaria 39
- 2011 Review of the Multi-Donor Trust Fund for the Extractive Industries Transparency Initiative
- 2011 Evaluation of World Bank Activities in Information and Communication Technologies
- 2011 Evaluation of the World Bank's Strategy for Work on Governance and Anti-corruption
- 2011 Evaluation of the World Bank's Timor-Leste Programme, 2000–2012
- 2010 Evaluation of the World Bank's Work on Harmonisation and Alignment in Low-income Countries

INDEPENDENT EVALUATION OFFICE (IEO) UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)

- 2014 Assessment of the Results of the UN Development Programme in Timor-Leste
- 2013 The UN Development Programme: Evaluation of the Fourth Global Programme
- 2013 The UN Development Programme: Evaluation of Support to Afghanistan
- 2012 The UN Development Programme: Support to Countries in Conflict
- 2012 The UN Development Programme: Efforts in Liberia
- 2012 The UN Development Programme: Efforts in DR Congo
- 2012 The UN Development Programme: Efforts in Nepal
- 2011 Evaluation of UNDP Contribution in Bangladesh
- 2011 Evaluation of UNDP Contribution in Malawi

INDEPENDENT EVALUATION OFFICE OF THE GLOBAL ENVIRONMENT FACILITY (GEF)

- 2018 An Evaluative Approach to Assessing GEF's Additionality
- 2018 Evaluation of GEF's Support to Mainstreaming Biodiversity
- 2018 Evaluation of the GEF-UNIDO Global Cleantech Innovation Programme
- 2017 Evaluation of the GEF Engagement with the Private Sector 2017
- 2017 Land Degradation Focal Area (LDFA) Study
- 2017 Climate Change Focal Area Study 2017
- 2016 A Value for Money Analysis of GEF Interventions in Land Degradation and Biodiversity

March 2020

Cover photo: Espen Røst /Bistandsaktuelt

Print: RK Grafisk

Edition: 150

ISBN: 978-82-8369-030-9

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