

EVALUATION DEPARTMENT



Evaluation Programme
2019-2021



Evaluation Programme 2019–2021

Evaluation is an important instrument for an effective development policy. While different parts of the Norwegian development aid administration are responsible for reporting the results of individual aid interventions, the Evaluation Department has a particular responsibility for documenting the degree to which Norwegian development assistance is effective, relevant, and achieves the expected results.

The department is governed under a separate mandate and reports directly to the Secretaries General of the Norwegian Ministry of Foreign Affairs and the Norwegian Ministry of Climate and Environment. The work of the department is carried out according to the principles described below.

Evaluations shall:

- » be conducted independently of those who are responsible for the administration and implementation of programmes and projects;
- » be conducted in accordance with recognised professional evaluation methods and principles;
- » seek to elucidate relevant issues;
- » put forward operational recommendations that may be utilised in the preparation of budgets and in further development of the activity being evaluated;
- » contribute to a constructive and open debate.

The evaluation programme has been developed in consultation with actors within and outside of the aid administration. The evaluation projects have been selected based on an assessment of significance, uniqueness and risk in Norwegian development cooperation, also taking account of the issues that are anticipated to be relevant during the programme period. The content of Reports to the Storting (government white papers) and budget proposals to the Storting have formed an important basis for this work.

The programme may be adjusted based on changes in needs and preconditions. The programme and the status of planned and ongoing evaluations can be found on our webpages at www.norad.no/evaluation.

General information about the programme

The Evaluation Programme for 2019–2021 will continue the focus from the previous period, with an emphasis on (i) private sector development and job creation and (ii) humanitarian assistance and support to countries affected by conflict and fragility. The programme also encompasses topics that are regarded as particularly relevant, including evaluations of climate and environmental assistance.



Continuation of ongoing evaluations and studies

Ideals and realities – assessment of the relationship between objectives and means in Norwegian aid to private sector development

The evaluation identifies the objectives of and instruments used in Norwegian aid to private sector development to assess whether the intentions embodied in government white papers are being followed up with means and resources. In addition, the evaluation will conduct an assessment of the underlying theory of change for the Norwegian support, and assess the extent to which this is based on knowledge from evaluations and research.

(Planned completion: 2nd quarter 2019)

Evaluation of methods for measuring job creation

Job creation is an important objective of Norwegian private sector development. The evaluation will assess various methods of measuring whether the interventions contribute to job creation.

(Planned completion: 3rd quarter 2019)

Evaluation of means in aid to private sector development

Based on the evaluations described above, this evaluation will assess the effects of various types of private sector assistance and the correlation between the various means. In particular, the evaluation will assess development effectiveness, additionality and catalytic impact. The evaluation will choose case countries from sub-Saharan Africa.

(Planned completion: 1st quarter 2020)

Evaluations of Norwegian interventions in selected countries

The evaluations will assess the overall Norwegian assistance in selected countries. The country evaluations will – depending on country and context – assess issues relating to coordination of humanitarian and long-term assistance; involvement of local partners; organisation, planning and management of the Norwegian aid; involvement of those affected by crises; the rights-based orientation of assistance; and use of innovative instruments. The first two evaluations concern South Sudan and Somalia. A third country evaluation is set to begin later in the programme period.

(Planned completion of first two evaluations: 4th quarter 2019 and 1st quarter 2020, respectively)

Evaluation of effects of climate and forest initiatives at local level

The purpose of the evaluation is to assess the direct and indirect effects of Norway's efforts in the field of climate and forest initiatives at local level. Conducted in cooperation with the Global Environment Fund, the evaluation will carry out geocoding of the project data, which will be combined with relevant local geocoded data from other sources, such as satellite data and household surveys.

(Planned completion: 2nd quarter 2019)

Norway's participation in multilateral funds

The evaluation will identify the decision-making basis for allocating support through multilateral funds, and assess the funds' contribution in promoting Norway's priorities in these partnerships. The evaluation will assess the funds' mode of operation – operational efficiency, distribution of responsibility, follow-up, evaluation and auditing procedures. The evaluation will look at multi-lateral funds in the climate and forest, health, education and governance sectors.

(Planned completion: 2nd quarter 2019)

Evaluations and studies commencing during the programme period

Conflict sensitivity in Norwegian development aid

The concept of conflict sensitivity has been of key importance in Norwegian development assistance for several years and is also a central concept in the document 'Strategic framework for Norwegian efforts in fragile states and regions' (Strategisk rammeverk for norsk innsats i sårbare stater og regioner) from 2017. The evaluation will identify and assess instruments for and approaches to conflict sensitivity in specific countries.

(Start-up 2019)

Evaluation of development support to the fisheries sector in southern Africa

Norway has supported the fisheries sector in various countries in southern Africa for several decades. The evaluation will assess the impact of this support in selected areas, such as marine research, maritime resource management and regional collaboration.

(Start-up 2019)

Synthesis study of development assistance to education

The study will assess and systematise findings from existing evaluations to seek to identify how to succeed in the efforts to reduce gender differences in education and ensure equal access to education for all. The study will be carried out in cooperation with the evaluation departments of UNESCO, UNICEF, the World Bank and the Global Partnership for Education.

(Start-up 2019)

Norway's anti-corruption efforts

The evaluation will focus on Norway's efforts to fight corruption during the last decade, both by assessing anti-corruption as a cross-cutting consideration in Norwegian development policy and in the form of more specific anti-corruption interventions.

(Start-up 2019)

Synthesis studies of development evaluations in partner countries

The efforts to systemise existing evaluation knowledge for Norway's partner countries began in 2016. To date, Country Evaluation Briefs have been completed for 11 partner countries. Studies of the remaining five partner countries (Uganda, Ghana, Niger, Indonesia and Colombia) will be launched during the programme period.

(Start-up 2019)

Study of follow-up and use of evaluations in Norwegian development cooperation

With the document 'Instructions for evaluation activities in Norwegian aid administration' (Instruks for evalueringsevirsomheten i norsk bistandsforvaltning), the Evaluation Department in Norad has been charged with initiating and implementing independent evaluations of Norwegian development cooperation. A main objective of evaluation activity is that the evaluations are to be used in future policy development and that they must serve as the basis for operational activity. This evaluation will assess whether the evaluations are used in line with this intention, whether the evaluations promote change, and if so, what kind of change. The evaluation will look at a selection of evaluations that were conducted in the period from 2008 to 2018.

(Start-up 2019)

Evaluation of Norway's efforts to advance the rights of people with disabilities

Support to authorities and organisations that work to improve the situation of people with disabilities and ensure their rights have been and is still important in Norwegian development cooperation. An evaluation of Norwegian efforts in the period 2000–2010 was published in 2012. A new evaluation of this area will focus on the support provided in the period from 2010 until today. The evaluation will document the Norwegian efforts and assess the results of this work.

(Start-up 2019)

Assessment of the quality of decentralised evaluations in Norwegian development aid administration

The Evaluation Department will carry out quality assessments of reviews and decentralised evaluations conducted by the Norwegian development aid administration. Annual reports of the compiled assessments and of the most important knowledge generated from these evaluations will be released.

(Start-up 2019)

Concentration of Norwegian development assistance

The purpose of concentration of Norwegian development assistance is to ensure better results. This evaluation will assess how concentration of Norwegian assistance is carried out and look at both the positive and the negative effects of concentration.

(Start-up 2019)

Evaluation of private sector participation in the Climate and Forest Initiative

The evaluation will survey and analyse the Climate and Forest Initiative's work to mobilise the private sector in the reduction of deforestation and forest degradation. The evaluation will focus on the efforts made through multilateral partners.

(Start-up 2019)

Evaluation of the portfolio orientation in new development assistance programmes

The evaluation will look at a small sample of new development assistance programmes, assess the extent to which the programme documents are consistent with a portfolio orientation, and make recommendations on how this can be strengthened.

(Start-up 2019)

Evaluation of Norwegian support for an integrated response to refugees and internally displaced persons in the Syrian region

The evaluation will assess Norwegian support to Syria and its neighbouring countries, including assistance for refugees and internally displaced persons. The evaluation will assess the humanitarian efforts and the correlation between the humanitarian efforts and long-term assistance, including the degree to which the efforts have helped to prevent, and create resilience towards, new crises.

(Start-up 2020)

Evaluation of Norwegian efforts for women, peace and security

Norway has been a driving force internationally to advance the agenda of women, peace and security for many years. The evaluation will survey and analyse the efforts to ensure that women's participation, influence, rights and needs are safeguarded as part of peace and security efforts. Action plans on women, peace and security will have a key role in the evaluation.

(Start-up 2020)

Long-term effects of Norwegian development assistance

The evaluation will assess the long-term effects of Norwegian development assistance in a selected partner country where Norway has maintained a presence for a minimum of 30 years through numerous instruments and initiatives. The evaluation will seek to identify lessons learnt about what is needed to ensure that development assistance has a long-term positive impact.

(Start-up 2020)

Collaboration and partnership with multilateral organisations

The Evaluation Department has ongoing collaborations with evaluation offices in selected multilateral organisations. The purpose of these collaborations are to share knowledge and contribute to learning. In the coming years the collaborations include the evaluation offices in UNDP, the Global Environment Fund (GEF), and UN Women.

Through the evaluation director's role as chair of the evaluation network in OECD / DAC, the Evaluation Department plays an active role in the work to finalize the revision of the OECD's evaluation criteria. These criteria are globally recognized as fundamental to good evaluation work. The revision is based on a broad international consultation.

Overview of evaluations and studies that have been conducted in recent years

All evaluations and studies are available at our website www.norad.no/evaluation. Brief summaries of the reports are also provided in our annual reports.

CIVIL SOCIETY AND DEMOCRACY DEVELOPMENT

E=Evaluation S= Study

- 2018 E / 9.18 Civil society under pressure
- 2018 E / 1.18 From Donors to partners? Evaluation of Norwegian support to strengthen civil society in developing countries through Norwegian organisations
- 2016 E / 1.16 Chasing civil society? Evaluation of Fredskorpset
- 2014 E / 5.14 Evaluation of Norwegian support through and to umbrella/network organisations in civil society
- 2013 E / 4.13 Evaluation of five humanitarian programmes of the Norwegian Refugee Council and of the standby roster NORCAP
- 2012 S / 7.12 A study of monitoring and evaluation in six Norwegian civil society organisations
- 2011 E / 1.11 Results of development cooperation through Norwegian NGO's in East Africa
- 2011 E / 3.11 Evaluation of the Strategy for Norway's Culture and Sports Cooperation with Countries in the South
- 2010 E / 1.10 Evaluation of Norwegian Centre for Democracy Support
- 2009 E / 3.09 Evaluation of Norwegian development cooperation through NGOs in Northern Uganda
- 2009 E / 4.09 Evaluation of Norwegian support to protection of cultural heritage
- 2009 E / 6.09 Evaluation of humanitarian mine action activities of Norwegian Peoples Aid
- 2007 S / 2.07 Development cooperation through Norwegian NGOs in South America
- 2007 E / 5.07 Evaluation of the development cooperation to Norwegian NGOs in Guatemala
- 2006 E / 2.06 Evaluation of Fredskorpset

Governance and anti-corruption

- 2012 E / 2.12 Hunting for Per Diem. The uses and abuses of travel compensation in three developing countries
- 2011 S / 4.11 Contextual choices in fighting corruption: Lessons learned
- 2011 E / 6.11 Joint evaluation of support to anti-corruption efforts, 2002-2009
- 2010 S / 2.10 Synthesis study: Support to legislatures
- 2010 E / 8.10 Evaluation of Transparency International
- 2010 E / 11.10 Evaluation of IOM and its efforts to combat human trafficking
- 2009 E / 2.09 Mid-Term evaluation of the joint donor team in Juba, Sudan
- 2008 S / 2.08 Anti-corruption approaches. A literature review

PRIVATE SECTOR DEVELOPMENT

- 2018 E / 11.18 UNGP, Human Rights and Norwegian Development Cooperation Involving Business
- 2015 E / 1.15 Evaluation of the Norwegian Investment Fund for Developing Countries (Norfund)
- 2011 S / 8.11 Norway's trade related assistance through multilateral organizations: A synthesis study
- 2010 E / 3.10 Synthesis main report: Evaluation of Norwegian business related assistance
 - S / 4.10-6.10 Case study South Africa
 - S / 5.10 Case study Bangladesh
 - S / 6.10 Case study Uganda
- 2009 E / 3.09 Evaluation of business related assistance to Sri Lanka

HUMANITARIAN ASSISTANCE AND HUMAN RIGHTS

- 2018 S / 1.18 Mapping and Analysis of Humanitarian Assistance and Support in Fragile States
- 2017 E / 9.17 Realising Potential: Evaluation of Norway's support to education in conflict and crisis through civil society organisations
- 2017 S / 2.17 How to engage in long-term humanitarian crises: a desk review
- 2016 S / 3.16 More than just talk? A literature review on promoting human rights through political dialogue
- 2016 E / 4.16 'Striking the balance.' Evaluation of the planning, organisation and management of Norwegian assistance related to the Syria regional crisis
- 2015 S / 8.15 Work in Progress: How the Norwegian MFA and its partners see and do engagement with crisis affected populations
- 2014 E / 8.14 Evaluation of the Norwegian humanitarian assistance to Haiti after the 2010 earthquake
- 2013 S / 1.13 A framework for analysing participation in development
- 2012 E / 1.12 Mainstreaming disability in the new development paradigm
- 2011 E / 7.11 Evaluation of Norwegian development cooperation to promote human rights
- 2008 E / 1.08 Evaluation of Norwegian Emergency Preparedness System (NOREPS)
- 2008 S / 2.08 Synthesis study: Cash transfers contributing to social protection
- 2007 S / 1.07 Synthesis report: Humanitær innsats ved naturkatastrofer
- 2007 E / 3.07 Evaluation of the effects of using M621 cargo trucks in humanitarian transport operations

PEACE, CONFLICT RESOLUTION AND DEMOCRACY

- 2018 E / 10.18 A Trusted Facilitator: An Evaluation of Norwegian Engagement in the Peace Process between the Colombian Government and the FARC, 2010–2016
- 2014 E / 6.14 Building blocks for peace: An evaluation of Training for Peace in Africa Program
- 2012 E / 3.12 Evaluation of Norwegian development cooperation with Afghanistan 2001-2010
- 2011 E / 5.11 Pawns of Peace. Evaluation of Norwegian peace efforts in Sri Lanka, 1997-2009
- 2010 E / 7.10 Evaluation of Norwegian development cooperation with West Balkans
- 2009 E / 5.09 Evaluation of Norwegian support to peacebuilding in Haiti 1998-2008
- 2008 E / 5.08 Evaluation of the Norwegian research and development activities in conflict prevention and peace building

RESEARCH, CAPACITY BUILDING AND EVALUATION

- 2015 E / 6.15 Evaluation series of NORHED: Evaluation of the award mechanism
- 2015 S / 9.15 Evaluation series of NORHED: Evaluability study
- 2015 E / 10.15 Evaluation of Norwegian support to capacity development
- 2014 E / 4.14 Evaluation series of NORHED: Theory of change and evaluation methods
- 2011 E / 2.11 Evaluation of research on Norwegian development assistance
- 2009 E / 7.09 Evaluation of NUFU and NOMA
- 2008 S / 1.08 Synthesis study: On best practice and innovative approaches to capacity development in low income African countries.
- 2006 E / 1.06 Inter-ministerial cooperation- An effective model for capacity development

CLIMATE AND DEVELOPMENT

- 2018 S / 1.18 Evaluation and Learning for International Sustainable Forest Initiatives
- 2017 S / 8.17 Norway's International Climate and Forest Initiative: Lessons learned and recommendations. Evaluation Synthesis Report
- 2017 E / 7.17 Real-time evaluation of Norway's International Climate and Forest Initiative: Empowerment of indigenous peoples and forest dependent local communities through support to civil society organisations
- 2016 S / 2.16 Real-time evaluation of Norway's International Climate and Forest Initiative: Literature review and programme theory

- 2014 E / 3.14 Real-time evaluation of Norway's International Climate and Forest Initiative: Synthesis report 2007-2013
- 2013 E / 5.13 Real-time evaluation of Norway's International Climate and Forest Initiative: Measurement, Reporting and Verification
- 2012 E / 5.12 Real-time evaluation of Norway's International Climate and Forest Initiative. Lessons learned from support to civil society organisations
- 2010 E / 12.10 Real-time evaluation of Norway's International Climate and Forest Initiative Contributions to a Global REDD+ Regime 2007-2010
 - 13.10 Executive summary from Country Reports
 - 14.10 Country Report: Brazil
 - 15.10 Country Report: Democratic Republic of Congo
 - 16.10 Country Report: Guyana
 - 17.10 Country Report: Indonesia
 - 18.10 Country Report: Tanzania
- 2009 S / 4.09 Study: Norwegian Environmental Action Plan

ENERGY, NATURAL RESOURCES AND SUSTAINABLE DEVELOPMENT

- 2015 S / 3.15 A baseline study of Norwegian development cooperation within the areas of environment and natural resources management in Myanmar
- 2012 E / 6.12 Facing the Resource Curse: Norway's Oil for Development Program
- 2012 E / 9.12 Evaluation of Norway's bilateral agricultural support to food security
- 2008 E / 6.08 Evaluation of Norwegian development cooperation in fisheries sector
- 2007 E / 1.07 Evaluation of Norwegian petroleum related assistance
- 2007 E / 2.07 Evaluation of Norwegian power related assistance
- 2007 E / 4.07 Evaluation of Norwegian development support to Zambia (1991-2005)

WOMEN'S RIGHTS AND GENDER EQUALITY

- 2015 E / 2.15 Evaluation of Norway's support to women's rights and gender equality in development cooperation
- 2007 S / 1.07 Study of the Norwegian international effort against female genital mutilation
- 2006 S / 1.06 Synthesis report- Lessons from evaluation of women and gender equality in development cooperation

GLOBAL HEALTH AND VACCINATION

- 2018 E / 12.18 The Norway-India Partnership Initiative Phase II: Impact Evaluation of Five Interventions
- 2015 S / 4.15 Experiences with results-based payments in Norwegian Development Aid
 - S / 5.15 Basis for decisions to use results-based payments in Norwegian Development Aid
- 2014 S / 7.14 Baseline study: Impact evaluation of Norwegian-Indian Partnership Initiative – Phase II
- 2013 E / 2.13 Local perception, participation and accountability in Malawi's health sector
- 2013 E / 3.13 Evaluation of the Norway India Partnership Initiative for Maternal and Child Health
- 2011 E / 10.11 Evaluation of Norwegian health sector support to Botswana
- 2009 S / 1.09 Global aid architecture and health millennium goals
- 2009 E / 1.09 Joint evaluation of Nepal's education for all (2004-2009)
- 2008 E / 4.08 Evaluation of HIV/AIDS responses

UN ORGANISATIONS AND MULTILATERAL FINANCIAL INSTITUTIONS

- 2015 E / 7.15 Evaluation of Norwegian multilateral support to basic education
- 2012 E / 4.12 Evaluation of the Health Results Innovation Trust Fund
- 2011 S / 9.11 Activity-based financial flows in UN System: A study of select UN Organisations

- 2010 E / 10.10 Evaluation of democracy support through United Nations
- 2009 S / 2.09 A Synthesis of evaluations of environment assistance by multilateral organisations
- 2008 E / 2.08 Evaluation of the Trust Fund for Environmentally and Socially Sustainable Development (TFESSD)

AID ADMINISTRATION

- 2018 E / 13.18 Evaluation of Organisational Aspects of Norwegian Aid Administration
- 2018 E / 8.18 Evaluation of Norwegian Efforts to Ensure Policy Coherence for Development
- 2018 E / 4.18 Evaluation of the Norwegian Aid Administration's Practice of Results-Based Management
- 2017 E / 6.17 Monolog eller dialog? Evaluering av informasjons- og kommunikasjonsvirksomhet i norsk bistands- og utviklingspolitikk
- 2017 E / 1.17 The quality of reviews and decentralised evaluations in Norwegian development cooperation
- 2016 Review of evaluation systems in development cooperation (OECD DAC-publikasjon)
- 2015 S / 11.15 Mapping study of reviews and evaluations in the Norwegian aid administration
- 2014 S / 1.14 Can we demonstrate the difference that Norwegian aid makes?
- 2014 S / 2.14 A study of unintended effects in evaluation of Norwegian aid
- 2012 E / 8.12 Use of evaluations in the Norwegian development cooperation System
- 2010 S / 9.10 Evaluability study of partnership initiatives
- 2008 S / 1.08 The challenge of assessing aid impacts. A review of Norwegian evaluation practice

OTHER

- 2018 E / 7.18 International tax agreements and domestic resource mobilisation: Norway's treaty network with low-income countries in Africa
- 2016 E / 5.16 Evaluation of Norway's support for advocacy in the development policy arena
- 2008 E / 3.08 Mid-term evaluation of EEA grants

COUNTRY EVALUATION BRIEFS

- 2018 6.18 Country Evaluation Brief: Mali
- 2018 5.18 Country Evaluation Brief: Tanzania
- 2018 3.18 Country Evaluation Brief: Haiti
- 2018 2.18 Country Evaluation Brief: Ethiopia
- 2017 11.17 Country Evaluation Brief: Nepal
- 2017 10.17 Country Evaluation Brief: Myanmar
- 2017 5.17 Country Evaluation Brief: Palestine
- 2017 4.17 Country Evaluation Brief: Malawi
- 2017 3.17 Country Evaluation Brief: Somalia
- 2016 6.16 Country Evaluation Brief: South Sudan
- 2016 7.16 Country Evaluation Brief: Afghanistan
- 2016 8.16 Country Evaluation Brief: Mozambique

Evaluations and studies supported through partnership agreements since 2010

INDEPENDENT DEVELOPMENT EVALUATION (IDEV) AFRICAN DEVELOPMENT BANK

- 2016 Towards private sector led growth: Lessons of experience. Evaluation synthesis report
- 2016 Evaluation of the Bank's country strategy and program in Ethiopia 2004-2013
- 2016 Evaluation of the Bank's country strategy and program in Tanzania 2004-2013
- 2015 Independent evaluation of Bank group equity investments

INDEPENDENT EVALUATION GROUP (IEG) WORLD BANK GROUP

- 2015 Systematic review of welfare impacts of electricity access
- 2014 World Bank Group support to reforms of business regulations
- 2014 World Bank Group support to health financing
- 2014 Learning and results in World Bank operations: How the Bank learns
- 2013 The World Bank: Experience with targeted support to small and medium-sized enterprises
- 2013 The World Bank: Assistance to low-income fragile and conflict-affected states
- 2013 The World Bank: The World Bank Group's partnership with the Global Environment Facility
- 2012 The World Bank: Impact Evaluations – are they relevant and what do they lead to?
- 2012 The World Bank: Support for youth employment
- 2012 The World Bank: Efforts in Liberia
- 2012 The World Bank: Efforts in Afghanistan 2002-2011
- 2012 The World Bank: Support for sustainable management of forest resources
- 2012 The World Bank: Adapting to climate change
- 2011 Review of the Global Fund to Fight AIDS, Tuberculosis and Malaria 39
- 2011 Review of the Multi-Donor Trust Fund for the Extractive Industries Transparency Initiative
- 2011 Evaluation of World Bank Activities in Information and Communication Technologies
- 2011 Evaluation of the World Bank's strategy for work on governance and anti-corruption
- 2011 Evaluation of the World Bank's Timor-Leste Programme, 2000-2012
- 2010 Evaluation of the World Bank's work on harmonisation and alignment in low-income countries

INDEPENDENT EVALUATION OFFICE (IEO) UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)

- 2014 Assessment of the results of the UN development programme in Timor-Leste
- 2013 The UN Development Programme: Evaluation of the Fourth Global Programme
- 2013 The UN Development Programme: Evaluation of support to Afghanistan
- 2012 The UN Development Programme: Support to countries in conflict
- 2012 The UN Development Programme: Efforts in Liberia
- 2012 The UN Development Programme: Efforts in DR Congo
- 2012 The UN Development Programme: Efforts in Nepal
- 2011 Evaluation of UNDP Contribution in Bangladesh
- 2011 Evaluation of UNDP Contribution in Malawi

INDEPENDENT EVALUATION OFFICE OF THE GREEN ENVIRONMENT (GEF)

- 2018 An Evaluative Approach to Assessing GEF's Additionality
- 2018 Evaluation of GEF's Support to Mainstreaming Biodiversity
- 2018 Evaluation of the GEF-UNIDO Global Cleantech Innovation Programme
- 2017 Evaluation of the GEF Engagement with the Private Sector 2017
- 2017 Land Degradation Focal Area (LDFA) Study
- 2017 Climate Change Focal Area Study 2017
- 2016 A Value for Money Analysis of GEF Interventions in Land Degradation and Biodiversity



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